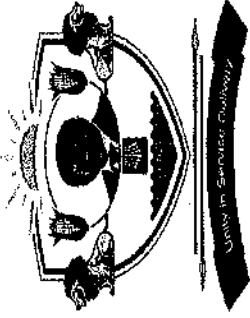


COLLINS CHABANE LOCAL MUNICIPALITY

**COLLINS CHABANE
LOCAL MUNICIPALITY**
Since 2016



MID-YEAR FINANCIAL AND SDBIP REPORT

2020/21

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TABLE OF ACRONYMS AND ABBREVIATIONS

AG	Auditor-General
CCLM	Collins Chabane Local Municipality
VDM	Vhembe District Municipality
CWP	Community Works Programme
DMP	Disaster Management Plan
DoE	Department of Energy
Doshi	Department of Human Settlement
EMP	Environmental Management Plan
EPW	Expanded Public Works Programme
FBW	Free Basic Water
FY	Financial Year
IDP	Integrated Development Plan
IGR	Intergovernmental Relation
INST	Institutional
LED	Local Economic Development
MFMA	Municipal Finance Management Act, No, 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPC	Municipal Public Account Committee
MSIG	Municipal Systems Improvement Grant
N/A	Not applicable
SLA	Service Level Agreement
PIA	Project Implementing Agent
PMS	Performance Management System
PMU	Project Management Unit
SCM	Supply Chain Management

SLP	Social and Labour Plan
SDBP	Service Delivery and Budget Implementation Plan
WAC	Ward AIDS Council

CHAPTER ONE

1. INTRODUCTION AND LEGISLATION

The municipality adopted the 2020/21 IDP/Budget on the 26 June 2020 via Virtually teleconference as a strategic document to address the challenges identified during the public participation sessions. The municipality had a special budget adjustment on the 29 September 2020 to adjust the other grants such as Equitable shares, INEP and Municipal Disaster Relief Grant for 2020/21 financial year in response to the impact of the Covid 19 pandemic on the budget. The IDP/Budget was adopted with the budget for 2020/21 which amounts to R 654 303 000 and the three-year projected budget (MTREF) of R 594 243 000 for the 2021/22 financial year and R 628 143 000 for the 2022/23 financial year respectively. Budget related policies such as Rates, Credit Control, Petty Cash, Cash Management, Virement, Budget, Assets, Contract Management, Unauthorised, Irregular, Fruitless and Wasteful Expenditure, Indigent and other policies were also adopted as required by law.

The municipality developed Service Delivery and Budget Implementation Plan as a tool to implement the IDP. The targets were set out in the SDBIP for the performance of the Municipality to be measured and the Mayor signed accordingly as required by the legislations.

CHAPTER TWO

MID YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT 2020/21 FINANCIAL YEAR


- A. Section 72 of the Municipal Finance Management Act, Act 56 of 2003, states that: -
- 1) The accounting officer of the municipality must by 25th of January of each year-
 - a) Assess the performance of the municipality during the first half of the year, considering –
 - i) The monthly statements referred to in section 71 for the first half of the year,
 - ii) The municipality's service Delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and budget Implementation Plan (SDBIP),
 - iii) The past year's annual report, and progress on resolving problems identified in the annual report and
 - b) A report on such assessment to –
 - i) Mayor of the municipality
 - ii) The relevant Provincial treasury and
 - iii) The National Treasury.
 - 2) The statement referred to in section 71(1) for the six months may be incorporated into the report referred to in subsection 1) b) of this section.
 - 3) The accounting officer must as part of the review-
 - a) Make recommendation as whether an adjustment budget is necessary, and
 - b) Recommend revised projections for the revenue and expenditure to the extent that may be necessary.

RECOMMENDATIONS:

Maluleke NV

CHIEF FINANCIAL OFFICER

DATE:


25/10/2021

On the basis of the below assessment, it is recommended that: -


1. The projections for the revenue and expenditure be revised in terms of section 28 of the municipal finance management act.

RECOMMENDATIONS ON THE SDBIP

SHILENGE RR

ACTING MUNICIPAL MANAGER

DATE:


25/10/2021

1. The Original Service Delivery and Budget Implementation Plan (SDBIP) be revised in line with Following:

- A. The budget.
- B. Framework for Managing Performance Information (FMPPi)
- C. Include the targets that were excluded during the beginning of the financial due to lack of human resource capacity
- D. AGSA Audit Findings on Audit of predetermined objectives

CHAPTER THREE

DETAILED FINANCIAL PERFORMANCE FOR THE PERIOD ENDED 31 DECEMBER 2020

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT 2020/21.

Section 72 of the municipal Finance Management Act comprised of the Financial and the Non-Financial Assessment reports. This section also requires the accounting officer of the municipality to assess the performance of the municipality for the first half of the financial year by the 25th of January each year taking into consideration the following:

- 1) The monthly budget statement referred to in section 71.
- 2) The past year's annual report and progress on resolving problems identified in the report.
- 3) The municipality's service delivery targets and performance indicators as set in the SDBIP.
- 4) The performance of the entity in the sole control of the municipality.

The assessment will only be based on items 1 and 2 and it will be attached to report in item 3 above.

Item 4 will not be covered in the report as Collins Chabane Local municipality does not own an entity.

(4) THE MONTHLY BUDGET STATEMENT (SECTION 71) INCOME

	R	R	R	DECEMBER R	DECEMBER R	R
PROPERTY RATES	32 384 736	16 192 368	18 031 904	4 027 281	12 165 087	
SERVICE CHARGES - REFUSE REVENUE	3 338 856	1 669 428	2 132 251	704 812	964 616	
RENTAL OF FACILITIES AND EQUIPMENT	30 996	15 498	0	14 172	15 498	
INTEREST EARNED - EXTERNAL INVESTMENTS	14 190 096	7 095 048	0	779 561	7 095 048	
INTEREST EARNED - OUTSTANDING DEBTORS	0	0	0	0	0	
FINES, PENALTIES AND FORFEITS	620 268	310 134	198 539	85 966	111 595	
LICENCES AND PERMITS	5 784 120	2 892 060	0	179 054	2 713 006	
AGENCY SERVICES	2 148 648	1 074 324	0	0	1 074 324	
TRANSFERS AND SUBSIDIES - OPERATIONAL	481 456 000	240 728 000	0	381 898 000	(141 170 000)	
TRANSFERS AND SUBSIDIES - CAPITAL	92 134 996	46 067 498	0	86 350 000	(40 282 502)	
OTHER REVENUE	22 214 468	11 107 234	0	4 283 443	(6 823 791)	
TOTAL REVENUE	654 303 184	327 151 592	20 362 694	478 322 289	(151 170 697)	
EMPLOYEE RELATED COSTS	130 886 736	65 443 368	0	48 781 515	16 661 853	
REMUNERATION OF COUNCILLORS	28 336 656	14 168 328	0	9 949 679	4 218 649	
DEBT IMPAIRMENT	11 022 048	5 511 024	0	0	5 511 024	

DEPRECIATION & ASSET IMPAIRMENT	24 259 332	12 129 666	0	10 535 952	1 593 714
OTHER MATERIALS	11 114 832	5 557 416	0	2 828 333	2 729 083
CONTRACTED SERVICES	78 591 780	39 295 890	0	39 07 496	(211 606)
TOTAL EXPENDITURE	362 523 416	181 261 708	0	142 840 646	38 421 061

2. PRIOR YEAR'S ANNUAL REPORT AND PROGRESS IN RESOLVING PROBLEMS IDENTIFIED

- ▶ The municipality audit is still in progress and have not yet obtained an audit opinion in the last year's audit (2019/20).
- ▶ In resolving the problems raised in the audit report and the management letter, the municipality has come up with the action plan in terms of section 131 of the MFMA.
- ▶ The most critical issues identified by Auditor General South Africa in the audit report are employees benefit obligation and irregular expenditure.

3. RECOMMENDATIONS

On the basis of the above analysis which shows that the municipality's performance in terms of collection is below what we anticipated, it is recommended that the budget be adjusted downward/upward in terms of section 28 of the MFMA (for both revenue and expenditure).

It is therefore required to revise both the revenue and expenditure in line with the following:-

- Property rates will be adjusted upwards based on the year performance.
- Rental of facilities will be adjusted downwards based on the year end performance.
- Other Revenue (sale of stands) will be adjusted based on the year end performance.
- Interest on primary bank account will be adjusted downwards based on the change on interest rates.

- Interest earned-external investment will be adjusted downwards on the year end performance.
- Repairs and maintenance will be adjusted upwards based on the year performance.
- Depreciation will be adjusted upwards based on the year performance.

The following projects were rolled over from prior year and should be included in the main adjustments budget:

- Electrification of Mbuti phase 1 (funded by INEP grant)
- Upgrading of Xikundu Ring road
- Construction of Msetweni ring road
- Construction of Malamulele Streetlights
- Highmast lights at stadiums
- Construction of Market Stalls
- Electrification Manele, Shigalo,Nghezimani and Nghomunghomu
- Park at Malamulele
- Development of infrastructure master plan
- Electrification of Mbuti should be budgeted on general expenditure to cater for the transfer to Eskom when the projected is completed.

EXECUTIVE SUMMARY

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP). The municipality has adopted the budget for the 2020/21 financial year during the month of June 2020. It is a legislative requirement that the budget be approved before the start of the financial year. The budget was implemented from the 01 July 2020.

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components which influenced the outcomes of Budget adjustment. Another challenge is lower revenue collection due to non-payment by Government, farmers, residents and business. To produce a sustainable, affordable budget necessitated reduction to certain budgetary provisions.

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 30 January.

SUMMARY OF 2020/21 BUDGET PROCESS

The following summarises the overall position on the capital and operating budgets for the 2020/21 financial year.

ANNUAL BUDGET

DESCRIPTION	CAPITAL EXPENDITURE	TOTAL REVENUE	OPERATING EXPENDITURE
Annual Budget	R 357 247 000	R 654 303 000	R 362 523 000
Plan to Budget (SDBIP)	R 178 623 500	R 327 151 500	R 181 261 500
Actual	R 100 828 000	R 437 627 000	R 142 841 000
Variance to SDBIP	R 77 795 500	R 110 475 500	R 38 420 500
% Spent/received to SDBIP	56%	134%	78.8%
% of Annual Budget	28%	67%	39%

The above information is based on the special adjustment budget for 2020/21 on which adjustments were made on the original budget. The above figures are explained in more detail throughout the report.

CASH AND CASH EQUIVALENTS

The municipality has not invested any money in the 2020/2021 financial year. The only investment was done with the VBS bank in the 2017/2018 financial year for R 120 000 000 which has since been fully impaired as the municipality is not sure of its recoverability, the matter is still with law enforcement agencies.

The municipality has a bank balance of R 580 916 881 at the end of December 2020.

REVENUE

The table below shows the actual income

DESCRIPTION	BUDGET 2020-2021	ACTUAL INCOME	PLANNED SDBIP	VARIANCE BALANCE	BUDGET %	SPBIP %
Municipal own revenue	R 80 712 000	R 37 980 000	R 40 356 000	R 2 376 000	47%	94%
Municipal Grant	R573 591 000	R468 248 000	R286 795 500	(R 181 452 500)	81.6%	163%

TOTAL	R 654 303 000	R 506 228 000	R 327 151 000	(R 179 076 500)
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The municipality budget R 654 303 000 for revenue which includes transfers and subsidies of R 573 591 000 and own revenue amounting to R 80 712 000. The actual revenue for the period ending 31 December 2020 is R 506 228 000 against the planned total of R 327 151 000 representing 155%. The results for half-yearly are favourable compared to the budgeted and planned SDBIP.

Included in the actual revenue of R 506 228 000 is own revenue of R 37 980 000 and transfers and subsidies of R 468 248 000. The municipality planned to collect R 40 356 000 on own revenue for the period ending 31 December 2020 as per projections, however, the municipality only collected R 37 980 000 which represents 94 % of its planned projections.

The municipality planned to receive R 286 795 500 on transfers and subsidies for the six months ending 31 December 2020 as per projections, however the municipality received R 468 248 000 or 163 % as per planned SDBIP.

The following table shows Billing versus Budget

ASSESSMENT RATES	R 32 284 736	R 18 031 904	R 16 192 368	R 4 027 281	R 14 352 832	(R 1 839 536)						25%
REFUSE REMOVAL	R 3 338 856	R 2 132 251	R 1 669 428	R 704 812	R 1 206 605	R 462 823						42%
TOTAL	R 35 723 595	R 20 164 155	R 17 861 796	R 4 732 093	R 15 559 437	(R 1 376 743)						26.5%

The municipality's actual billing for the mid-term is R 20 164 155 against the annual billing of R 35 723 595 (56%). The planned billing for the period as per SDBIP is R 17 861 796, therefore the actual billing exceeds planned billing by 12%. However, the municipality only collected 23% of the actual collection against the actual billing of R 20 164 155 and 26.5% against the planned billing.

The actual collection of R 4 732 093 consists of R 4 027 281 and R 704 812 for property rates and refuse removal respectively.

TRAFFIC FINES AND LICENSING

LICENSING: DRIVERS LICENSES									
LICENSING: LEARNERS LICENSES									
LICENSING: PERMITS	R 5 784 120	R 2 892 060	R 179 054	R 5 605 066	R 2 713 006				6.2%
AGENCY FEES	R 2 148 648	R 1 074 324	R 0	R 2 148 648	R 1 074 324				0%
FINES – TRAFFIC	R 620 268	R 310 134	R 198 539	R 421 729	R 111 595				64%

The municipality collected R 198 539 of the planned budget of R310 134 which is 64%. The annual budget for traffic fines is R 620 268 and the projected budget as per SDBIP is R 310 134.

The municipality collected R 179 054 from licensing and permits against planned projections of R 2 892 060 which is 6.2%.

The municipality collected 0% of the planned agency fees for the period, upon collection the 80% portion will be fully paid to the Department of Transport.

OTHER INCOME

	Original Budget	Planned SDBIP	ACTUAL - MDT	SDBIP Variance	SDBIP %
Other revenue	R 22 214 468	R 11 107 234	R 4 283 443	R 6 823 791	39%
Rental of facilities and equipment's	R 30 996	R 15 498	R 14 172	R 1 326	91%
Interest earned – external investment	R 14 190 096	R 7 095 048	R 779 561	R 6 315 487	11%
Interest earned - outstanding debtors	-	-	-	-	-
TOTAL	R 56 435 560	R 18 217 780	R 5 077 176	R 13 140 604	27.9%

The municipality has collected 39% of other income with R 4 283 443 against the planned income of R 11 107 234. Interest received from the Primary Bank Account is R 779 561 against projected of R 7 095 048, the projection also included the anticipated interest from investment. The interest earned from the external investment is R 0 as no investment was done for the year ending 31 December 2020.

Council took a resolution in 2017/2018 financial year not to charge interest on outstanding accounts due to the integrity of the billing data and continued billing of Vuwani area with no collection due to unrest.

DEBTORS ANALYSIS

L.M345 Collins Chabane - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2020/21										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy			
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 D/s	181 D/s-1 Yr	Over 1Yr	Total	Total over 90 days					
Debtors Age Analysis By Income Source																
Trade and Other Receivables from Exchange Transactions - Water	1300															
Trade and Other Receivables from Exchange Transactions - Electricity	1300															
Receivables from Non-exchange Transactions - Property Rates	1400	2 555	2 822	2 525	2 511	2 423	11 276	56 474								
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	8 855							
Receivables from Exchange Transactions - Waste Management	1600	336	323	313	319	303	1 146									
Receivables from Exchange Transactions - Property Rates - Debtors	1700															
Interest Receivables	1810															
Receivables from other receivables, sundries and sundry accounts	1820															
Other	1900	36	1513	121	26	11 249	(180)	27 930								
Total By Income Source	2010	3 327	2 402	2 811	2 846	1 477	12 244	87 229	192 765	184 225	184 225	184 225	184 225	184 225	184 225	184 225
Debtors Age Analysis By Customer Group																
Other	2200	1 768	1 322	1 567	1 681	1 458	7 982	32 736								
Commerce	2300	477	250	460	131	6 084	498	6 005								
Household	2400	1 076	1 205	980	984	22	3 524	48 314								
Other	2500	4	5	5	4	4	13	141								
Total By Customer Group	2600	3 327	2 402	2 811	2 846	1 477	12 244	87 229	192 765	184 225	184 225	184 225	184 225	184 225	184 225	184 225

The debtors balance for the period ending 31 December 2020 is R 192 765 000, from this amount, R 184 225 000 is over 90 days.

Total billing for the period ending 31 December 2020 is R17 862 000 with a total year to date collection of R 4 732 000 which represents a collection rate of 26.5%. The total amount of R 192 765 000 is made up of R 128 368 000 for households; R 50 582 000 for organs of state; R 13 605 000 for commercial and R0 211 000 for other customers. The payment for the Department of Rural Development for the 2020/2021 financial year has not yet been received. Other departments like Public Works have a problem with processing payments because properties billed are not registered in their name. The municipality is in the process of registering the affected properties through Planning and Development.

EXPENDITURE

CAPITAL EXPENDITURE

DESCRIPTION	BUDGET 2020/21	ACTUAL EXP	PLANNED EXP	ACTUAL EXP	ACTUAL %
INFRASTRUCTURE	R 301 615 375	R 98 229 706	R 150 807 688	R 52 577 981	65%
OTHER ASSETS	R 55 631 625	R 2 598 294	R 27 815 812	R 25 217 519	9%
TOTAL	R 357 247 000	R 100 828 000	R 178 623 500	R 77 795 500	56%

The municipality annual budget is R 357 247 000 for the financial year 2020/2021 and spent R 100 828 000 representing 28% on the annual budget. The actual expenditure for the period ending 31 December 2020 is R 100 828 000 against the planned expenditure of R 178 623 500 representing 56%. However, included in the R 100 828 000 is capital expenditure of R 3 211 592 which was not budgeted for in the current financial year. The R3 211 592 relates to the roll over projects for Xikundu ring road and Park at Malamulele. This means that the percentages spent on capital is actually 27.3% of the budget after adjustment of R 3 211 592.

More details on the capital spending are explained in Table C5 and capital budget implementation below.

SUMMARY OF CONDITIONAL GRANTS:

	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024
Opening balance	-	-	R 894 869	-	-
CURRENT YEAR RECEIPTS	R 813 000	R 76 850 000	R 9 500 000	R 2 300 000	R 89 463 000
CONDITIONS MET TO TRANSFERRED REVENUE	(R 291 000)	(R 31 750 000)	(R 338 000)	(R 845 000)	(R 33 224 000)
CONDITIONS STILL TO BE MET - UNSPENT	R 522 000	R 45 100 000	R 10 394 869	R 1 455 000	R 57 471 869

The municipality received an amount of R 89 463 000 from the conditional grants as listed on the table above and R 33 224 000 was spent. The unspent conditional grants for the period ending 31 December 2020 amounted to R 57 471 869.

The roll-over application for the 2019/2020 financial year for an amount of R 894 869 was approved by National Treasury. The money was committed for the electrification of Mbuti phase 1 and are funded from own INEP grant.

OPERATING EXPENDITURE

DESCRIPTION	BUDGET 2019/2020	ACTUAL 2019/2020	BUDGET 2020/2021	ACTUAL 2020/2021	BUDGET 2021/2022	ACTUAL 2021/2022	BUDGET 2022/2023	ACTUAL 2022/2023	BUDGET 2023/2024	ACTUAL 2023/2024
Employee costs	R 130 886 736		R 48 781 515		R 65 443 368		R 16 661 853			75%
Remuneration of Councillors	R 28 336 656		R 9 949 679		R 14 168 328		R 4 218 649			70%
Depreciation	R 24 259 332		R 10 535 952		R 12 129 666		R 1 593 714			87%
Other materials	R 11 114 832		R 2 828 333		R 5 557 416		R 2 729 083			51%

Bad debts	R 11 022 048	-	R 5 511 024	R 5 511 024	0%
Contracted services	R 78 591 780	R 39 507 496	R 39 295 890	(R 211 606)	100.5%
Other expenditure	R 78 312 032	R 31 231 810	R 39 156 016	R 7 924 206	80%
Grand Total	R 362 523 416	R 142 840 647	R 181 261 708	R 38 421 060	79%

The municipality has spent R 142 840 647 of the operational budget instead of R 181 261 708 as per planned SDBIP.

The total spending on the annual budget of R 362 523 416 is R 142 840 647 against the projected spending of R 181 261 708. The expenditure for December 2020 on employee related costs and the remuneration of councillors were not captured into the financial system, hence the huge variances.

SALARIES, BENEFITS AND ALLOWANCES

The budget of employee related cost is R 130 886 736, and the actual spent is 75% or R 48 781 515 as per half yearly projections of R 65 443 368.

The budget of remuneration of councillor is R 28 336 656, and the actual spend is 70% or R 9 949 679 as per half yearly projections of R 14 168 328.

REPAIRS AND MAINTENANCE

The total budget for repairs and maintenance is R 11 038 560 and the actual spending is at 152 % or R 8 429 772 as per half yearly projections of R 5 519 280. Take note that repairs are only undertaken when breakages occur. The repairs and maintenance budget is included in the contracted services line item on the above table, more detail on repairs and maintenance is shown under Table SC13c.

CONTRACTED SERVICES

Contract Services has planned budget of R 39 295 890 against the original budget of R 78 591 780 and the actual spending is at 100.5% or R 39 507 496. The detailed breakdown of the general expenditure is shown under Table C4 below.

Table C1 Budget Statement Summary

The below table shows the summary of municipal Budget statement report and is based on the original budget and special budget adjustment for 2020/21 on which adjustment were made adjust the transfers and subsidies: receipts affected by the covid19 pandemic. The below figures are explained in more details throughout the report.

LIM345 Collins Chabane - Table C1 Monthly Budget Statement Summary - M06 December

Description	2019/20		Budget Year 2020/21					Full Year Forecast	
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance		
R thousands							YTD variance %		
Financial Performance									
Property rates	-	32 385	32 385	3 038	18 032	16 192	1 840	11%	32 385
Service charges	-	3 339	3 339	368	2 132	1 669	463	28%	3 339
Investment revenue	-	14 190	14 190	568	780	7 095	(6 315)	-89%	14 190
Transfers and subsidies	-	399 436	481 456	201 021	380 212	403 114	(22 902)	-6%	481 456
Other own revenue	-	30 799	30 799	336	4 384	16 815	(12 432)	-74%	30 799
Total Revenue (excluding capital transfers and contributions)	-	480 148	562 168	205 391	405 539	444 886	(39 347)	-9%	562 168
Employee costs	-	130 887	130 887	-	48 782	65 443	(16 662)	-25%	130 887
Remuneration of Councilors	-	28 337	28 337	-	9 950	14 168	(4 219)	-30%	28 337
Depredation & asset impairment	-	24 259	24 259	-	10 536	12 130	(1 594)	-13%	24 259
Finance charges	-	-	-	-	6	-	6	#DIV/0!	-
Materials and bulk purchases	-	11 115	11 115	108	2 828	5 557	(2 729)	-49%	11 115
Transfers and subsidies	-	7 789	7 789	25	3 758	3 894	(137)	-4%	7 789
Other expenditure	-	160 435	160 137	9 592	66 982	80 218	(13 236)	-16%	160 137
Total Expenditure	-	362 821	362 523	9 724	142 841	181 411	(38 570)	-21%	362 523
Surplus/(Deficit)	-	117 327	199 645	195 667	262 699	263 475	(777)	-0%	199 645
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	97 135	92 135	-	32 088	38 973	(6 885)	-18%	92 135
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	214 462	291 780	195 667	294 787	302 448	(7 662)	-3%	291 780
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	214 462	291 780	195 667	294 787	302 448	(7 662)	-3%	291 780

Capital expenditure & funds sources										
Capital expenditure										
Capital transfers recognised		362 247	357 247	17 733	100 828	178 623	(77 795)		-44%	357 247
Borrowing		106 679	106 679	-	41 092	53 339	(12 248)		-23%	106 679
Internally generated funds		-	-	-	-	-	-			-
Total sources of capital funds		255 568	250 568	17 733	59 736	125 284	(65 547)		-52%	250 568
		362 247	357 247	17 733	100 828	178 623	(77 795)		-44%	357 247
Financial position										
Total current assets		221 811	221 811		813 723					221 811
Total non current assets		1 253 560	1 253 560		874 564					1 253 560
Total current liabilities		38 462	38 462		96 943					38 462
Total non current liabilities		5 292	5 292		127 441					5 292
Community wealth/Equity		1 431 618	1 431 618		1 463 904					1 431 618
Cash flows										
Net cash from (used) operating		726 415	-	188 224	303 224	297 343	(5 880)		-2%	726 415
Net cash from (used) investing		(362 247)	-	(26 314)	(95 935)	(90 562)	5 373		-6%	(362 247)
Net cash from (used) financing		-	-	-	(316)	-	316		#DIV/0!	-
Cash/cash equivalents at the month/year end		571 953	-	-	580 916	414 566	(166 349)		-40%	738 112
Debtors & creditors analysis										
Debtors Age Analysis										
Total By Income Source		3 327	2 811	2 848	1 477	80 427	12 244		87 229	192 765
Creditors Age Analysis										
Total Creditors		4 049	1 255	83	4 788	-	-		-	10 188

As shown on Table C1 above, the following summarizes the performance of the municipality for the year ended 31 December 2020.

	Budget 2020	Actual 2020	Variance
Operational Revenue	R 562 168	R 405 539	72.1%
Operational expenditure	R 362 523	R 142 841	39.4%
Transfers and subsidies (capital)	R 92 135	R 32 088	34.8%
Surplus	R 139 715	R 294 786	47.4%
Capital expenditure	R 357 247	R 100 828	28%
Cash in the bank	R 249 782	R 580 916	233%
Debtors age analysis	-	R 192 765	-
Creditors	-	R 10 188	-

Table C1 Budget Statement Summary

LIM345 Collins Chabane - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	Budget Year 2020/21						Full Year Forecast				
		2019/20 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget		YTD variance	YTD variance %		
R thousands												
Revenue By Source												
Property rates		-	32 385	32 385	3 098	18 032	15 192	1 840	11%	32 385		
Service charges - electricity revenue		-	-	-	-	-	-	-		-		
Service charges - water revenue		-	-	-	-	-	-	-		-		
Service charges - sanitation revenue		-	-	-	-	-	-	-		-		
Service charges - refuse revenue		-	3 339	3 339	368	2 132	1 669	463	23%	3 339		
Rental of facilities and equipment:			31	31	7	14	13	1	13%	31		
Interest earned - external investments		-	14 190	14 190	568	780	7 095	(6 315)	-89%	14 190		
Interest earned - outstanding debtors		-	-	-	-	-	-	-		-		
Dividends received		-	-	-	-	-	-	-		-		
Fines, penalties and forfeits		-	620	620	-	-	310	(310)	-100%	620		
Loans and permits		-	5 784	5 784	13	86	2 892	(2 806)	-97%	5 784		
Agency services		-	2 149	2 149	-	-	1 074	(1 074)	-100%	2 149		
Transfers and subsidies		-	399 436	481 456	201 021	380 212	493 114	(22 902)	-5%	481 456		
Other revenue		-	22 214	22 214	316	4 283	12 526	(8 243)	-68%	22 214		
Gains		-	-	-	-	-	-	-		-		
		-	480 148	562 168	205 391	405 539	444 886	(39 347)	-9%	562 168		
Total Revenue (excluding capital transfers and contributions)												

Expenditure By Type													
Employee related costs	130 887	130 887	-	-	48 782	65 443	(16 662)	-25%	130 887				
Remuneration of councillors	28 337	28 337	-	-	9 950	14 168	(4 219)	-30%	28 337				
Debt impairment	11 022	11 022	-	-	-	5 511	(5 511)	-100%	11 022				
Depreciation & asset impairment	24 259	24 259	-	-	10 536	12 130	(1 594)	-13%	24 259				
Finance charges	-	-	-	-	6	-	6	#DIV/0!	-				
Bulk purchases	-	-	-	-	-	-	-	-	-				
Other materials	11 115	11 115	-	108	2 828	5 557	(2 729)	-49%	11 115				
Contracted services	78 592	78 592	-	4 827	39 507	39 296	212	1%	78 592				
Transfers and subsidies	7 789	7 789	-	25	3 758	3 894	(137)	-4%	7 789				
Other expenditure	70 821	70 821	-	4 765	27 474	35 411	(7 936)	-22%	70 821				
Losses	-	-	-	-	-	-	-	-	-				
Total Expenditure	362 821	362 821	-	9 724	142 841	181 411	(38 570)	-21%	362 523				362 523
Surplus/(Deficit)													
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	117 327	117 327	-	195 667	262 699	263 475	(777)	(0)	199 645				199 645
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	97 135	97 135	-	-	32 088	38 973	(6 885)	(0)	92 135				92 135
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-				-
Surplus/(Deficit) after capital transfers & contributions	214 462	214 462	-	195 667	294 787	302 448			291 780				291 780
Taxation	-	-	-	-	-	-	-	-	-				-
Surplus/(Deficit) after taxation	214 462	214 462	-	195 667	294 787	302 448			291 780				291 780
Attributable to minorities	-	-	-	-	-	-	-	-	-				-
Surplus/(Deficit) attributable to municipality	214 462	214 462	-	195 667	294 787	302 448			291 780				291 780
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-				-
Surplus/ (Deficit) for the year	214 462	214 462	-	195 667	294 787	302 448			291 780				291 780

REVENUE

In terms of 2019/2020 pre-audited figures, the municipality had total revenue (excluding capital transfers) of R 431 618 000 and in the current financial year, the revised operational revenue budget is R 562 168 000 resulting in an increase of 30.24% from previous financial year.

The municipality has R405 539 000 for the period ending December 2020. The projected operational revenue budget is R 444 886 000 and the operational revenue for the year ending is R 405 539 000 which shows a negative 9% variance against the projected budget.

The municipality has up to date received equitable shares amounting to R379 076 000; R76 850 000 for MIG; R 2 300 000 for FMG; R 9 500 000 for INEP and R 813 000 for EPWP.

Operational revenue for the year is R 405 539 000 against the projected budget of R 444 886 000 which shows a negative variance of 9%.

The overall negative variance of 9% on year to date actual revenue mainly contributed by Investment revenue of 89% variance. The amount of R780 000 that reflect as a receipt on the investment revenue relates to the interest received on primary bank account.

The negative variance of 100% on traffic fines is caused by the current movement for traffic fines which has not been effected in the financial system.

The transfers and subsidies were received as projected per DoRA payment schedule.

Refer to Schedule C4 for details on the operational revenue budget.

The pre-audited figures for transfers and subsidies (capital transfer) is R 103,136 000 comprising of R 94,031 000 for MIG and R9,105 000 for INEP.

The adjusted budget for capital transfer and subsidies in the current year is budgeted at R 92,135 000, comprising of R81,475 000 for MIG and R10,660 000 for INEP.

The municipality has received R 86,350 000 for capital transfer. Of the total capital received amount of R 86,350 000 for capital transfers and subsidies, R 32,088 000 has been recognised.

The total revenue budget for both operational and capital budget is R 654,303 000 and the total year to date actual revenue for the municipality is R 437,627 000 which is 66.9%.

The year to date total actual revenue against the projected budget revenue is 91% (R 405,539 000 against R 444,886 000).

EXPENDITURE

The municipality had R 271,282 000 pre-audited figures on operational expenditure in 2019/2020 financial year and the current adjusted operational expenditure budget is R 362,523 000 that has an increase of 25,1% from the previous financial year.

The municipality has currently spent R 142,841 000 on operational expenditure against the projected operational budget of R 181,411 000 representing a negative variance of 21%. The actual expenditure against the projected budget of R 181,411 000 is 79%, which shows the negative variance of 21%. Therefore, the municipality had an underspending of 21% as at 31 December 2020, it must be noted that the municipality has not yet effected the write off and the depreciation for December 2020. The variance is mainly due to the following items as shown on summary Schedule C1 and detailed schedule C4 the following:

- Employee related costs: payroll transactions are not captured; office was closed due to covid cases.
- Remuneration of councillors: payroll transactions are not captured; office was closed due to covid cases.

The municipality's 2019/20 pre-audited figures for capital expenditure is R 178,553 000 and the annual budget was R 277,002 000 whereas the current year adjusted capital expenditure budget is R 357,247 000 which is an increase of 28.9% from prior year. The adjustment R5 000 000 was made on the INEP grant due to reallocation of grants by National Treasury.

The current year capital budget is made up of two sources of revenue, transfers and subsidies budget of R 92,135 000 and own revenues budget of R 265,112 000. The year to date capital expenditure for both transfers and own revenue is R 100,828 000 against the projected budget of R 178,623 000 representing 56.4%. The total capital expenditure of R 100,828 000 represents 43.6% variance against the projected budget of R 178,623 000.

The following are the roll over projects amongst others:

1. Development of Market Stalls
2. High masts lights at stadiums
3. Construction of Malamulele Streetlights
4. Xikundu ring road
5. Acquisitions Mtsetweni Ring Road
6. Electrification of Manele, Shigalo, Nghezimani and Nghomunghomu (Mavambe)
7. Nursery at Malamulele
8. Park at Malamulele
9. Electrification of Mbuti phase 1 (INEP funded)

The following are some of the major projects that were budgeted in the current financial year, however have not yet spent as at 31 December 2020:

1. Acquisitions Vuwani Sports Centre : R 5 000 000
2. Extension of Bungeni Stadium Palisade Fence: R 1 000 000
3. Construction of High Masts lights(new) : R 15 480 000
4. Acquisitions Solar Panel and 150 Silent Back up: R 2 500 000

5. Install Solar Traffic Lights: R 4 200 000
6. Street Lights at Malamulele Salamulele Vuwani Hlanganani: R 12 600 000
7. Supply and install of 200kva Saselamani Stadium: R 1 500 000
8. Acquisitions Intercity Connectivity: R 4 000 000
9. Acquisitions Plant & Machinery: R 21 500 000
10. Construction of bus terminals: R 5 000 000

Table below shows a breakdown councillor and staff benefits

LIM345 Collins Chabane - Supporting Table S08 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2019/20		Budget Year 2020/21				Full Year Forecast		
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget		YTD variance	YTD variance %
R thousands		A	B	C					D	
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		-	19 835	-	-	5 662	9 917	(4 256)	-43%	19 835
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	5 181	-	-	3 010	2 590	420	16%	5 181
Cellphone Allowance		-	3 321	-	-	1 278	1 661	(383)	-23%	3 321
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		-	28 337	-	-	9 950	14 168	(4 219)	-30%	28 337
% increase	4		#DIV/0!							#DIV/0!
Senior Managers of the Municipality	3									
Basic Salaries and Wages		-	4 362	-	-	2 294	2 181	113	5%	4 362
Pension and UIF Contributions		-	971	-	-	5	486	(481)	-99%	971
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	344	-	-	-	172	(172)	-100%	344
Motor Vehicle Allowance		-	975	-	-	672	487	185	38%	975
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	0	-	-	-	-	-	-	0
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		-	6 652	-	-	2 971	3 376	(354)	-11%	6 652

Other Municipal Staff														
Basic Salaries and Wages	98 659	-	-	36 901	46 004	(9 103)	-20%		98 659					
Pension and UIF Contributions	1 284	-	-	187	642	(455)	-71%		1 284					
Medical Aid Contributions	9 422	-	-	1 521	4 711	(3 190)	-68%		9 422					
Overtime	1 418	-	-	908	709	199	28%		1 418					
Performance Bonus	7 432	-	-	1 884	3 716	(1 831)	-49%		7 432					
Motor Vehicle Allowance	9 035	-	-	4 228	4 518	(289)	-6%		9 035					
Cellphone Allowance	-	-	-	-	-	-	-		-					
Housing Allowances	1 715	-	-	83	857	(774)	-90%		1 715					
Other benefits and allowances	-	-	-	-	-	-	-		-					
Payments in lieu of leave	1 792	-	-	83	896	(814)	-91%		1 792					
Long service awards	130	-	-	15	65	(49)	-76%		130					
Post-retirement benefit obligations	-	-	-	-	-	-	-		-					
Sub Total - Other Municipal Staff	130 887			45 810	62 118	(16 308)	-26%		130 887					
% increase	#DIV/0!								#DIV/0!					
Total Parent Municipality	165 875			58 731	79 612	(20 881)	-26%		165 875					

Table above detailed the Municipality councillors, senior management and other municipal staff remuneration in full detail. It shows all benefits that they get as part of their package.

▪ **COUNCILLORS REMUNERATION**

Basic salaries and wages- councillor's basic salaries and wages has budgeted for R 19,835 000 and the actual spent is R 5,662 000 against the projected budget of R 9,917 000 that shows 57% spending against the projected budget.

The councillor's car allowance has been budgeted to R 5,181 000 and actual spent of R 3,010 000 against the projected budget of R 2,590 000 that shows the overspending of 16%. Cell phone allowance has been budgeted for R 3,321 000 and actual spent of R 1,278 000 against the projected budget of R 1,661 000 that shows the under spending of 23%.

▪ **SENIORS MANAGERS**

Basic salaries and wages- Senior Managers basic salaries and wages is budgeted at R 4,362,000 and the actual spending is R 2,294,000 against the projected budget of R 2,181,000 that shows 5% overspending against the projected budget.

The Senior Manager's car allowance has been budgeted at R 975,000 and actual spending of R672,000 against the projected budget of R 487,000 that shows the overspending of 38%.

▪ **OTHER MUNICIPAL STAFF**

Basic salaries and wages- municipal staff basic salaries and wages has budget of R 98,659,000 and the actual spending is R 36,901,000 against the projected budget of R 46,004,000 which shows an underspending of 20%.

Pension fund- municipal staff pension has been budgeted for R 1,284,000 and the actual spent is R 187,000 against the projected budget of R 642,000 which shows underspending of 71% against the projected budget.

Medical aid contribution- municipal staff medical aid contribution has been budgeted for R 9,422,000 and the actual spent is R 1,521,000 against the projected budget of R 4,711,000 that shows an underspending of 68%.

Overtime - municipal staff overtime has been budgeted for R 1,418,000 and the actual spent is R 908,000 against the projected budget of R 709,000 that shows an overspending of 28% against the projected budget.

LIM345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

R thousands	Description	Ref	Budget Year 2020/21													
			2019/20 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast					
	Repairs and maintenance expenditure by Asset Class/Sub-class	1														
	Infrastructure			6 241	6 241	1 498	5 706	3 120	(2 586)	-92.9%	6 241					
	Roads Infrastructure			1 730	1 730	-	1 769	865	(924)	-106.8%	1 730					
	Roads			1 730	1 730	-	1 789	865	(924)	-106.8%	1 730					
	Road Structures			-	-	-	-	-	-	-	-					
	Road Furniture			-	-	-	-	-	-	-	-					
	Capital Spares			-	-	-	-	-	-	-	-					
	Storm water Infrastructure			-	-	-	-	-	-	-	-					
	Drainage Collection			-	-	-	-	-	-	-	-					
	Storm water Conveyance			-	-	-	-	-	-	-	-					
	Attenuation			-	-	-	-	-	-	-	-					
	Electrical Infrastructure			3 628	3 628	1 449	3 619	1 814	(1 805)	-99.5%	3 628					
	Power Plants			-	-	-	-	-	-	-	-					
	HV Substations			-	-	-	-	-	-	-	-					
	HV Switching Station			-	-	-	-	-	-	-	-					
	HV Transmission Conductors			-	-	-	-	-	-	-	-					
	MV Substations			-	-	-	-	-	-	-	-					
	MV Switching Stations			-	-	-	-	-	-	-	-					
	MV Networks			-	-	-	-	-	-	-	-					
	LV Networks			-	-	-	-	-	-	-	-					
	Capital Spares			3 628	3 628	1 449	3 619	1 814	(1 805)	-99.5%	3 628					

Other assets													
Operational Buildings	1 146	1 146	1 146	375	573	198	34.6%	198	34.6%	1 146			
Municipal Offices	1 146	1 146	1 146	375	573	198	34.6%	198	34.6%	1 146			
Pay/Enquiry Points	1 146	1 146	1 146	375	573	198	34.6%	198	34.6%	1 146			
Building Plan Offices													
Workshops													
Yards													
Stores													
Laboratories													
Training Centres													
Manufacturing Plant													
Depots													
Capital Spares													
Housing													
Staff Housing													
Social Housing													
Capital Spares													
Biological or Cultivated Assets													
Biological or Cultivated Assets													
Intangible Assets													
Services													
Licences and Rights													
Water Rights													
Effluent Licenses													
Solid Waste Licenses													
Computer Software and Applications													
Local Settlement Software Applications													
Unspecified													
Computer Equipment													
Computer Equipment	1 527	1 527	1 527	527	764	236	30.9%	236	30.9%	1 527			
Furniture and Office Equipment	1 527	1 527	1 527	527	764	236	30.9%	236	30.9%	1 527			
Furniture and Office Equipment													
Furniture and Office Equipment	731	731	731	391	366	(26)	-7.0%	(26)	-7.0%	731			
Machinery and Equipment	731	731	731	391	366	(26)	-7.0%	(26)	-7.0%	731			
Machinery and Equipment	2 761	2 761	2 761	1 456	1 381	(75)	-5.4%	(75)	-5.4%	2 761			
Transport Assets	2 761	2 761	2 761	1 456	1 381	(75)	-5.4%	(75)	-5.4%	2 761			
Transport Assets	1 442	1 442	1 442	532	721	189	26.2%	189	26.2%	1 442			
Land	1 442	1 442	1 442	532	721	189	26.2%	189	26.2%	1 442			
Land													
Land													
Zoo's, Marine and Non-biological Animals													
Zoo's, Marine and Non-biological Animals													
Total Depreciation	1	24 259	24 259	10 536	12 130	1 594	13.1%	1 594	13.1%	24 259			

The expenditure on both debt impairment and depreciation were based on a six months' provision against the original budgets of R 0 and R 10 536 000 respectively.

The actual amount on depreciation is as per planned projection at mid-term of R 12 130 000. However, it must be noted that the budget was based on the 2019/20 budgeted figures which will require adjustments considering the mid-term for 2020/2021 financial year and the current year acquisitions. The annual budget for 2020/21 financial year is R 24 259 000.

Below is the detailed list of general expenditure.

Description	Budget 2020/21		Actual Expenditure		Available Balance		Actual %
	R	R	R	R	R	R	
General Expenditure							
Audit fees	5 574 612		669 952		4 904 660		12.02%
Audit Committee Fees	900 000		341 205		558 795		37.91%
Advertising	1 568 996		383 721		1 185 274		24.46%
Bank Charges	437 016		158 416		278 600		36.25%
Community Participation	380 520		-		380 520		0.00%
Free basic services : Electricity	4 420 188		1 773 223		2 646 965		40.12%
Finance Management Grant expenses	2 300 000		845 000		1 455 000		36.74%
Insurance	9 698 048		4 871 513		4 826 535		50.23%
Licences: Motor Vehicles	474 296		96 954		377 342		20.44%
Membership fees	1 206 580		1 206 410	170			99.99%
Fuel and Oil	3 369 492		1 281 161		2 088 331		38.02%
Subsistence and travelling	838 044		-		838 044		0.00%
Support : Ward committees	6 398 400		1 341 000		5 057 400		20.96%
Trainings	3 526 176		401 532		3 124 644		11.39%
Telephone - Cellphones	554 268		127 858		426 410		23.07%
Sub-Total General Expenditure	41 646 635		13 497 944		28 148 691		

Table SC13c below shows details on repairs and maintenance.

LIM 345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

R thousands	Description	Ref	2019/20		Budget Year 2020/21					Full Year Forecast		
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance		YTD variance %	
	Repairs and maintenance expenditure by Asset Class/Sub-class	1										
	Infrastructure			6 241	6 241	1 498	5 706	3 120	(2 566)	-82.9%	6 241	
	Roads Infrastructure			1 730	1 730	-	1 789	865	(924)	-106.8%	1 730	
	Roads			1 730	1 730	-	1 789	865	(924)	-106.8%	1 730	
	Road Structures			-	-	-	-	-	-	-	-	
	Road Furniture			-	-	-	-	-	-	-	-	
	Capital Spares			-	-	-	-	-	-	-	-	
	Storm water Infrastructure			-	-	-	-	-	-	-	-	
	Drainage Collection			-	-	-	-	-	-	-	-	
	Storm water Conveyance			-	-	-	-	-	-	-	-	
	Attenuation			-	-	-	-	-	-	-	-	
	Electrical Infrastructure			3 628	3 628	1 449	3 619	1 814	(1 805)	-99.5%	3 628	
	Power Plants			-	-	-	-	-	-	-	-	
	HV Substations			-	-	-	-	-	-	-	-	
	HV Switching Station			-	-	-	-	-	-	-	-	
	HV Transmission Conductors			-	-	-	-	-	-	-	-	
	MV Substations			-	-	-	-	-	-	-	-	
	MV Switching Stations			-	-	-	-	-	-	-	-	
	MV Networks			-	-	-	-	-	-	-	-	
	LV Networks			-	-	-	-	-	-	-	-	
	Capital Spares			3 628	3 628	1 449	3 619	1 814	(1 805)	-99.5%	3 628	
	Water Supply Infrastructure			-	-	-	-	-	-	-	-	
	Dams and Weirs			-	-	-	-	-	-	-	-	
	Boreholes			-	-	-	-	-	-	-	-	
	Reservoirs			-	-	-	-	-	-	-	-	
	Pump Stations			-	-	-	-	-	-	-	-	
	Water Treatment Works			-	-	-	-	-	-	-	-	
	Bulk Mains			-	-	-	-	-	-	-	-	
	Distribution			-	-	-	-	-	-	-	-	
	Distribution Points			-	-	-	-	-	-	-	-	
	PRV Stations			-	-	-	-	-	-	-	-	
	Capital Spares			-	-	-	-	-	-	-	-	

	584	584	584	486	533	292	(2,411)	-82.6%	584
Other assets									
Operational Buildings	584	584	584	486	533	292	(2,411)	-82.6%	584
Municipal Offices	584	584	584	486	533	292	(2,411)	-82.6%	584
Pay/Equity Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets									
Services	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Lease Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment									
Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment									
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment									
Machinery and Equipment	1 214	1 214	1 214	203	1 263	607	(656)	-108.0%	1 214
Transport Assets	2 000	2 000	2 000	586	928	1 000	(856)	-108.0%	2 000
Transport Assets	2 000	2 000	2 000	586	928	1 000	(856)	-108.0%	2 000
Land	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	11 039	11 039	2 773	8 430	5 519	(2 910)	-52.7%	11 039

Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class

The total budget for repairs and maintenance was R 11,039 000, the actual spending is at 41.2% or R 1,176 000 as per projection of R 2,760 000. The total repairs and maintenance expenditure to date is made up the following categories.

- Electricity repairs and maintenance has a budget of R 3,628 000, the actual spent was R 3,619 000 against the projection budget of R 1,814 000 which shows 99.5% over spending.
- Vehicle repairs and maintenance was budgeted for R 2,000 000, actual spent was R 928 000 against the projection budget of R1,000 000 which shows a variance of 7.2%.
- Road repairs and maintenance has a budget of R 1,730 000 and actual spent of R 1,789 000 against projection budget of R 865 000 that shows 106,8% spending against projected budget.

LIM 345 Collins Chabane - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06
December

R thousands	Vote Description	Ref	2019/20 Audited Outcome	Budget Year 2020/21					YTD variance %	Full Year Forecast	
				Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			YTD variance
1	Multi-Year expenditure appropriation										
2	Vote 1 - CORPORATE SERVICES										
	Vote 2 - COMMUNITY SERVICES										
	Vote 3 - SPATIAL PLANNING & DEVELOPMENT										
	Vote 4 - BUDGET & TREASURY										
	Vote 5 - TECHNICAL SERVICES										
	Vote 6 - OFFICE OF THE MUNICIPAL MANAGER										
	Vote 7 - Null										
	Vote 8 - Null										
	Vote 9 - Null										
	Vote 10 - Null										
	Vote 11 - Null										
	Vote 12 - Null										
	Vote 13 - Null										
	Vote 14 - Null										
	Vote 15 - Null										
4,7	Total Capital Multi-year expenditure										
2	Single Year expenditure appropriation										
	Vote 1 - CORPORATE SERVICES			45 300	45 300	2 374	17 427	22 650	(5 228)	-23%	45 300
	Vote 2 - COMMUNITY SERVICES			68 572	68 572	2 758	16 121	34 286	(18 165)	-53%	68 572
	Vote 3 - SPATIAL PLANNING & DEVELOPMENT			6 981	6 981	1 180	1 888	3 491	(1 602)	-46%	6 981
	Vote 4 - BUDGET & TREASURY			241 393	236 393	11 421	65 391	118 197	(52 805)	-45%	236 393
	Vote 5 - TECHNICAL SERVICES										
	Vote 6 - OFFICE OF THE MUNICIPAL MANAGER										
	Vote 7 - Null										
	Vote 8 - Null										
	Vote 9 - Null										
	Vote 10 - Null										
	Vote 11 - Null										
	Vote 12 - Null										
	Vote 13 - Null										
	Vote 14 - Null										
	Vote 15 - Null										
4	Total Capital single-year expenditure			362 247	357 247	17 733	100 828	178 623	(77 795)	-44%	357 247
	Total Capital Expenditure			362 247	357 247	17 733	100 828	178 623	(77 795)	-44%	357 247
	Capital Expenditure - Functional Classification										
	Governance and administration			52 281	52 281	3 554	19 315	26 141	(6 825)	-26%	52 281
	Executive and council										
	Finance and administration			52 281	52 281	3 554	19 315	26 141	(6 825)	-26%	52 281
	Internal audit										

	46 122	2 758	12 570	23 061	(10 491)	-45%	46 122
Community and public safety							
Community and social services	46 122	2 758	9 437	12 189	(2 752)	-23%	24 378
Sport and recreation	24 378	-	3 132	10 622	(7 490)	-71%	21 244
Public safety	21 244	-	-	250	(250)	-100%	500
Housing	500	-	-	-	-	-	-
Health	-	-	-	-	-	-	-
Economic and environmental services							
Planning and development	107 050	6 036	26 458	53 525	(27 067)	-51%	107 050
Road transport	2 650	-	-	1 325	(1 325)	-100%	2 650
Environmental protection	104 400	6 036	26 458	52 200	(25 742)	-49%	104 400
Trading services							
Energy sources	156 793	5 386	42 485	75 897	(33 412)	-44%	151 793
Water management	134 343	5 386	38 933	64 672	(25 738)	-40%	129 343
Waste water management	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-
Other	22 450	-	3 552	11 225	(7 673)	-68%	22 450
Total Capital Expenditure - Functional Classification	362 247	17 733	100 828	178 623	(77 795)	-44%	357 247
Funded by:							
National Government	-	-	-	-	-	-	-
Provincial Government	-	-	41 092	53 339	(12 248)	-23%	106 679
District Municipality	106 679	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-
(National / Provincial Departmental Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-
Transfers recognised - capital	106 679	-	41 092	53 339	(12 248)	-23%	106 679
Borrowing	-	-	-	-	-	-	-
Internally generated funds	255 568	17 733	59 736	125 284	(65 547)	-52%	250 568
Total Capital Funding	362 247	17 733	100 828	178 623	(77 795)	-44%	357 247

The municipality as shown on Table C5 above has an original budget of R 357 247 000. As at the end of December 2020, the municipality's capital expenditure is R 100 828 000 against a projection of R 178 623 000.

The year to date capital expenditure for both transfers and own revenue is R 100 828 000 against the original budget of R 357 247 000 representing 28%. The total capital expenditure of R100 828 000 against the year to date projected budget of R 178 623 000 is 56.4%.

It must be noted that included in the year to date expenditure of R100 828 000 is an amount of R 3 211 592 which is for roll-over projects which were not budgeted for in the 2020/21 financial year original budget (Xikundu ring road and Park at Malamulele). The restated year to date capital expenditure after taking out the unbudgeted projects will therefore be R99,616 000 which means that year to date expenditure on capital budget is 27.3%.

Capital Expenditure for 2020/21 Financial Year

		Original Budget	Adjusted Budget	Actual to date	%
1	Cost:Acquisitions Construction of Car port	-	-	350	0
2	Cost:Acquisitions Corp Serv Construction of Municipal Office Building(new)	39 999 996	39 999 996	16 517 898	41.29
3	Cost:Acquisitions Asset Man Other Equipment(new)	1 381 320	1 381 320	1 866 187	135.10
4	Cost:Acquisitions Fencing of Vuwani cemeteries	399 996	399 996	-	0.00
5	Cost:Acquisitions Refurbishment of malamulele cemeteries	699 996	699 996	-	0.00
6	Cost:Acquisitions Comm & Soc Serv Hall & Facil Establish Tourism Inform Centre	6 752 367	6 752 367	4 149 571	61.45
7	Cost:Acquisitions Comm & Soc Serv Hall & Facili Constr Comm Hall at Malamulele	4 276 005	4 276 005	1 667 724	39.00
8	Cost:Acquisitions Comm & Soc Serv Hall & Facili Development of Market Stalls	5 499 996	5 499 996	3 317 313	60.31
9	Cost:Acquisitions Erection of Palisade fence and water supply at Njhakanjhaka	1 500 000	1 500 000	-	0.00
10	Cost:Acquisitions Vuwani Sports Centre	5 000 004	5 000 004	-	0.00
11	Cost:Acquisitions Purchase of water tanks	249 996	249 996	-	0.00
12	Cost:Acquisitions Extension of Bungeni Stadium Palisade Fence	1 000 000	1 000 000	-	0.00
13	Cost:Acquisitions PARK AT MALAMULELE	-	-	250 000	0
14	Acquisitions:Outsourced Refurbishment of Menwe stadium	400 000	400 000	-	0
15	Acquisitions:Outsourced Refurbishment of Njhakajhaka Community Hall	400 000	400 000	-	0
16	Acquisitions:Outsourced Rehabilitation of Malamulele Internal streets	5 000 004	5 000 004	-	0
17	Acquisitions:Outsourced Upgrading of R81 to Xithelani graveyard road	18 526 656	18 526 656	11 326 395	61.14
18	Acquisitions:Outsourced Upgrading of Sasekani Ring Road	15 784 143	15 784 143	7 569 746	47.96
19	Computer Software:Acquisitions IT EQUIPMENT-LICENSING	500 004	500 004	430 245	86.05
20	Cost:Acquisitions CONSTRUCTION OF DAVHANA STADIUM	7 321 680	7 321 680	6 009 518	82.08
21	Cost:Acquisitions electronic document management system	999 996	999 996	-	0.00
22	Cost:Acquisitions Acquisitions ELECTRIFICATION OF Various villages	10 744 000	10 744 000	2 207 759	20.55
23	Cost:Acquisitions ELECTRIFICATION OF MBUTI	15 660 000	10 660 000	264 618	2.48
24	Cost:Acquisitions Electrification of Malamulele B Extension	1 900 000	1 900 000	114 733	6.04
25	Cost:Acquisitions Electricity Construction of High Masts lights(new)	15 480 000	15 480 000	-	0
26	Cost:Acquisitions Solar Panel and 150 Silent Back up	2 499 996	2 499 996	-	0
27	Cost:Acquisitions Solar Traffic Lights	4 200 000	4 200 000	-	0
28	Cost:Acquisitions Street Lights at Malamulele Salamulele Vuwani Hlanganani	12 600 000	12 600 000	-	0
29	Cost:Acquisitions Supply and install of 200kva Saselamani Stadium	1 500 000	1 500 000	-	0
30	Cost:Acquisitions Bevhula Ring Road	18 526 656	18 526 656	12 356 499	66.70
31	Cost:Acquisitions Construction of Mahatlane Access Bridge	2 300 000	2 300 000	705 716	30.68
32	Cost:Acquisitions Fleet Man Motor Vehicles	5 300 004	5 300 004	22 107	0.42
33	Computer Software:Acquisitions Intercity Connectivity	3 999 996	3 999 996	-	0.00
34	Cost:Acquisitions Development of Enterprise Architecture	300 000	300 000	-	0.00

35	Cost:Acquisitions IT Acquisition of IT Equipment(new)	999 992	999 992	999 992	909 142	90.91
36	Cost:Acquisitions Purchase of Firearms	500 004	500 004	500 004	-	0
37	Cost:Acquisitions Acquisitions of Furniture	999 996	999 996	999 996	-	0
38	Cost:Acquisitions Construction of Pound Stations for Vehicles	150 000	150 000	150 000	-	0
39	Cost:Acquisitions Construction of sub-offices traffic/DLTC and VTS at Hlangana	999 996	999 996	999 996	-	0
40	Cost:Acquisitions Vuwani Sub Offices	500 004	500 004	500 004	-	0
41	Cost:Acquisitions Construction of Blocks and showers in Municipality	300 000	300 000	300 000	-	0
42	Cost:Acquisitions Sports & Rec facilities Upgrading of Malamulele Stadium	9 999 996	9 999 996	9 999 996	1 861 730	18.62
43	Cost:Acquisitions Upgrading Malamuelele Stadium	10 243 884	10 243 884	10 243 884	1 020 513	9.96
44	Cost:Acquisitions Road Traffic Regulation Upgrade of Malamulele Traffic Station	14 000 000	14 000 000	14 000 000	11 453 620	81.81
45	Acquisitions:Outsourced Construction of traffic circle Malamulele	500 004	500 004	500 004	-	0.00
46	Acquisitions:Outsourced Rehabilitation of Vuwani Internal streets	999 996	999 996	999 996	869 565	86.96
47	Cost:Acquisitions Road Tech Serv Plant & Machinery	21 500 004	21 500 004	21 500 004	-	0.00
48	Cost:Acquisitions Construction of speed humps on newly constructed roads	399 996	399 996	399 996	-	0.00
49	Cost:Acquisitions Low Level Bridges	5 000 000	5 000 000	5 000 000	2 408 217	48.16
50	Cost:Acquisitions Mdavula ring road	999 996	999 996	999 996	868 966	86.90
51	Cost:Acquisitions Mphambo ring road	999 996	999 996	999 996	-	0
52	Cost:Acquisitions Opening and Widening of Streets in Business Park	999 996	999 996	999 996	-	0
53	Cost:Acquisitions Road Tech Serv Construction Malamulele B Internal street	900 000	900 000	900 000	-	0
54	Cost:Acquisitions Road Tech Serv Nwa-Matatani Ring Road	5 000 000	5 000 000	5 000 000	-	0
55	Cost:Acquisitions Road Tech Serv Nwa-Matatani Ring Road - MIG	15 000 008	15 000 008	15 000 008	5 385 519	35.90
56	Cost:Acquisitions Upgrading of Malamulele D Extension 3	999 996	999 996	999 996	810 686	81.07
57	Cost:Acquisitions XIKUNDU RING ROAD	-	-	-	2 961 592	0
58	Cost:Acquisitions construction of bus terminals	5 000 004	5 000 004	5 000 004	-	0
59	Cost:Acquisitions sibudi to vyeboom road	32 100 000	32 100 000	32 100 000	1 699 768	5.30
60	Cost:Acquisitions Solid Waste Management Landfill Site Xigalo Project	9 999 996	9 999 996	9 999 996	-	0.00
61	Cost:Acquisitions Solid Waste Landfill Xigalo land fill site	9 999 996	9 999 996	9 999 996	3 551 606	35.52
62	Cost:Acquisitions Installation of pampers storage and no dumping signs	99 996	99 996	99 996	-	0
63	Cost:Acquisitions Refuse Bins and Bulk Containers	2 349 996	2 349 996	2 349 996	-	0
		362 246 663	362 246 663	357 246 663	102 577 303	28.71

Below is a table showing detailed performance on each capital asset with comments on progress.

Comments

The attached Capital Expenditure report shows the total expenditure to date of R 102,577 000. The difference of R 1,749 relates to the inventory items that were included into capital expenditure due to Munsoft mapping. Table C5 Capex showed the capital expenditure of R100,828 000.

- Acquisitions Construction of Municipal Office Building(new) – The contractor currently busy with excavation for the ground beams and earthworks. Overall progress at 9.8%.
- Acquisitions Asset Man Other Equipment -
- Acquisitions Fencing of Vuwani cemeteries - Adjudicated
- Acquisitions Refurbishment of malamulele cemeteries – To be allocated from the pool of service providers.
- Acquisitions Comm & Soc Serv Hall & Facil Establish Tourism Inform Centre – Practical Completion
- Acquisitions Comm & Soc Serv Hall & Facility Constr Comm Hall at Malamulele – Completed
- Acquisitions Comm & Soc Serv Hall & Facility Development of Market Stalls – Practical Completion
- Acquisitions Erection of Palisade fence and water supply at Njhakajhaka – Adjudicated
- Acquisitions Vuwani Sports Centre – Letter to be submitted to Acting MM regarding the engineer sars issues.
- Acquisitions Purchase of water tanks – Specification submitted to SCM office.
- Acquisitions Extension of Bungeni Stadium Palisade Fence – Adjudicated.
- Acquisitions PARK AT MALAMULELE –Phase one completed.
- Acquisitions NURSERY AT MALAMULELE – Projects at 98% Complete.
- Outsourced Refurbishment of Merwe stadium – Completed.
- Outsourced Refurbishment of Njhakajhaka Community Hall – Completed.
- Outsourced Rehabilitation of Malamulele Internal streets – Site handover, Contractor appointed.
- Outsourced Upgrading of R81 to Xithelani graveyard road – Construction at 74% physical progress.
- Outsourced Upgrading of Sasekani Ring Road – Construction at 98% physical progress.
- Acquisitions IT EQUIPMENT-LICENSING
- Acquisitions CONSTRUCTION OF DAVHANA STADIUM – Construction (98% physical progress)
- Acquisitions Electronic document management system
- Acquisitions ELECTRIFICATION OF Various villages – Contractor is appointed and site handed-over.

- Acquisitions ELECTRIFICATION OF MBUTI – Contractor appointed and site handed-over.
- Acquisitions Electrification of Malamulele B Extension – Contractor is appointed and site handed-over.
- Acquisitions Electricity Construction of High Masts lights(new) –Contractor appointed and site handed-over.
- Acquisitions Solar Panel and 150 Silent Back up – Contractor is appointed and site hand over.
- Acquisitions Solar Traffic Lights – Contractor appointed, Waiting for site hand over.
- Acquisitions Street Lights at Malamulele, Saselamani, Vuwani and Hlanganani – Contractor appointed, waiting for site hand over.
- Acquisitions Supply and install of 200kva Saselamani Stadium – Contractor appointed and site handed over.
- Acquisitions Bevhula Ring Road –Construction (66% physical progress)
- Acquisitions Construction of Mahatlane Access Bridge – The contractor currently busy with site establishment. The overall progress is at 4%.
- Acquisitions Fleet Man Motor Vehicles
- Acquisitions Inter-Site Connectivity - Awaiting approval by Acting Municipal Manager.
- Acquisitions Development of Enterprise Architecture - Awaiting approval by Acting Municipal Manager.
- Acquisitions IT Acquisition of IT Equipment(new) – On going.
- Acquisitions Purchase of Firearms – Project advertised, closing on the 22/01/2021.
- Acquisitions Construction of Pound Stations for Vehicles – Compilation of specification
- Acquisitions Construction of sub-offices traffic/DLTC and VTS at Hlanganani – Engineer to be appointed from the pool.
- Acquisitions Vuwani Sub Offices – Appointment from the pool.
- Acquisitions Construction of Blocks and showers in Municipality – Adjudicated.
- Acquisitions Upgrading Malamulele Stadium – The contractor terminated the contract with the municipality.
- Acquisitions Road Traffic Regulation Upgrade of Malamulele Traffic Station – Construction, 75% physical construction.
- Outsourced Construction of traffic circle Malamulele – Detail designs.
- Outsourced Rehabilitation of Vuwani Internal streets – Detail designs.
- Acquisitions Road Tech Serv Plant & Machinery - Specification submitted to SCM office.
- Acquisitions Construction of speed humps on newly constructed roads – progress at 50%
- Acquisitions Low Level Bridges - Construction in progress, project at 90%

- Acquisitions Mdavula ring road – Design stage
- Acquisitions Mphambo ring road – Design Stage
- Acquisitions Opening and Widening of Streets in Business Park – Design Stage
- Acquisitions Road Tech Serv Nwamatatani Ring Road – MIG – Construction, 35% physical progress.
- Acquisitions Upgrading of Malamulele D Extension 3 - Design Stage
- Acquisitions XIKUNDU RING ROAD – Completed.
- Acquisitions construction of bus terminals – Site handover, contractor on site.
- Acquisitions sibudi to vyeboom road – The contractor is currently busy with site establishment. The overall progress is at 5%.
- Acquisitions Solid Waste Management Landfill Site Xigalo Project – The contractor is currently busy with earthworks. The overall progress is at 12%.
- Acquisitions Refuse Bins and Bulk Containers – On specification.

2.8. CAPITAL PROGRAMME PERFORMANCE

Below is table showing monthly expenditure on capital projects.

LIM 345 Collins Chabane - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

R thousands	Month	Budget Year 2020/21							% spend of Original Budget	
		Audited Outcome 2019/20	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance		YTD variance %
Monthly expenditure performance trend										
	July	-	21 006	27 398	9 271	9 271	27 396	18 125	66.2%	3%
	August	-	38 619	23 143	15 151	24 422	50 539	26 117	51.7%	7%
	September	-	30 937	33 480	16 260	40 683	84 019	43 336	51.6%	11%
	October	-	28 521	34 938	14 389	55 081	118 957	63 876	53.7%	15%
	November	-	29 771	36 911	28 014	83 095	155 889	72 773	46.7%	23%
	December	-	27 381	27 381	17 733	100 828	183 250	82 421	45.0%	28%
	January	-	24 561	24 561	-	-	207 811	-	-	-
	February	-	35 986	35 986	-	-	243 797	-	-	-
	March	-	29 413	29 413	-	-	273 210	-	-	-
	April	-	25 847	25 847	-	-	299 056	-	-	-
	May	-	27 727	27 727	-	-	326 783	-	-	-
	June	-	42 479	30 463	-	-	357 247	-	-	-
	Total Capital expenditure	-	362 247	357 247	100 828	100 828	357 247	-	-	-

The Municipality as at 31 December 2020 spent R100 828 000 in capital expenditure.

The capital budget of R 74 255 000 on the upgrading of existing assets relates to the upgrading of Malamulele stadium having a budget of R 20,244 000, Malamulele D internal streets at R5 900 000, Merwe stadium and Njhakanjhaka community hall with a budget of R400 000 each and Malamulele cemetery with R 700 000.

The municipality has since spent R 4 419 000 as at 31 December 2020 against the budget projection of R 37 127 000 on upgrade of existing assets.

2.9 Other supporting document

LIM345 Collins Chabane - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06

Description	Ref	2019/20		Budget Year 2020/21											
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast					
R thousands	1														
Capital expenditure on new assets by Asset Class/Sub-class															
Infrastructure			175 761	170 761	8 559	51 128	85 654	34 926	40.3%	170 761					
Roads Infrastructure			88 227	88 227	3 173	33 931	44 591	10 661	23.9%	88 227					
Roads			85 927	85 927	3 173	33 931	43 441	9 511	21.9%	85 927					
Road Structures			2 300	2 300	-	-	1 150	1 150	100.0%	2 300					
Road Furniture			-	-	-	-	-	-	-	-					
Capital Spares			-	-	-	-	-	-	-	-					
Stormwater Infrastructure			-	-	-	-	-	-	-	-					
Drainage Collection			-	-	-	-	-	-	-	-					
Storm water Conveyance			-	-	-	-	-	-	-	-					
Attenuation			-	-	-	-	-	-	-	-					
Electrical Infrastructure			65 084	60 084	5 386	13 646	30 042	16 396	54.6%	60 084					60 084
Power Plants			-	-	-	-	-	-	-	-					
HV Substations			-	-	-	-	-	-	-	-					
HV Switching Station			-	-	-	-	-	-	-	-					
HV Transmission Conductors			-	-	-	-	-	-	-	-					
MV Substations			-	-	-	-	-	-	-	-					
MV Switching Stations			-	-	-	-	-	-	-	-					
MV Networks			-	-	-	-	-	-	-	-					
LV Networks			65 084	60 084	5 386	13 646	30 042	16 396	54.6%	60 084					60 084
Capital Spares			-	-	-	-	-	-	-	-					
Water Supply Infrastructure			-	-	-	-	-	-	-	-					
Dams and Weirs			-	-	-	-	-	-	-	-					
Boreholes			-	-	-	-	-	-	-	-					
Reservoirs			-	-	-	-	-	-	-	-					
Pump Stations			-	-	-	-	-	-	-	-					
Water Treatment Works			-	-	-	-	-	-	-	-					
Bulk Mains			-	-	-	-	-	-	-	-					
Distribution			-	-	-	-	-	-	-	-					
Distribution Points			-	-	-	-	-	-	-	-					
PRV Stations			-	-	-	-	-	-	-	-					
Capital Spares			-	-	-	-	-	-	-	-					

Community Assets	31 750	31 750	2 758	8 048	15 875	7 827	49.3%	31 750
Community Facilities	18 428	18 428	-	967	9 214	8 247	89.5%	18 428
Halls	5 776	5 776	-	967	2 888	1 921	66.5%	5 776
Centres	6 752	6 752	-	-	3 376	3 376	100.0%	6 752
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	400	400	-	-	200	200	100.0%	400
Police	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	5 500	5 500	-	-	2 750	2 750	100.0%	5 500
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	13 322	13 322	2 758	7 081	6 661	(420)	-6.3%	13 322
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	13 322	13 322	2 758	7 081	6 661	(420)	-6.3%	13 322
Capital Spares	-	-	-	-	-	-	-	-

	41 950	41 950	41 950	2 358	33 949	20 975	(12 974)	-61.9%	41 950
Other assets	-	41 950	41 950	2 358	33 949	20 975	(12 974)	-61.9%	41 950
Operational Buildings	-	41 950	41 950	2 358	33 949	20 975	(12 974)	-61.9%	41 950
Municipal Offices	-	41 950	41 950	2 358	33 949	20 975	(12 974)	-61.9%	41 950
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	4 000	4 000	3 554	3 554	2 000	(1 554)	-77.7%	4 000
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	4 000	4 000	3 554	3 554	2 000	(1 554)	-77.7%	4 000
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	4 000	4 000	3 554	3 554	2 000	(1 554)	-77.7%	4 000
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-

Computer Equipment		2 300	2 300	2 300	1 150	1 150	100.0%	2 300
Computer Equipment		2 300	2 300	2 300	1 150	1 150	100.0%	2 300
Furniture and Office Equipment		-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-
Machinery and Equipment		24 631	24 631	24 631	12 042	12 042	100.0%	24 631
Machinery and Equipment		24 631	24 631	24 631	12 042	12 042	100.0%	24 631
Transport Assets		5 300	5 300	5 300	2 650	2 650	100.0%	5 300
Transport Assets		5 300	5 300	5 300	2 650	2 650	100.0%	5 300
Land		-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-
Total Capital Expenditure on new assets		285 692	280 692	17 228	96 679	140 346	31.1%	280 692

LIM 345 Collins Chabane - Supporting Table SC 13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset

Description	Ref	2019/20 Audited Outcome	Budget Year 2020/21			YTD variance %	Full Year Forecast
			Original Budget	Adjusted Budget	YearTD budget		
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class							
Infrastructure	1	-	39 311	39 311	19 655	15 506	39 311
Roads Infrastructure		-	39 311	39 311	19 655	15 506	39 311
Roads		-	39 311	39 311	19 655	15 506	39 311
Road Structures		-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-
Attenuation		-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-
Power Plants		-	-	-	-	-	-
HV Substations		-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-
MV Substations		-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-
MV Networks		-	-	-	-	-	-
LV Networks		-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-

Community Assets	20 944	20 944	20 944	20 944	20 944	10 472	10 472	10 472	100.0%	20 944
Community Facilities	700	700	700	700	700	350	350	350	100.0%	700
Halls	-	-	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	700	700	700	700	700	350	350	350	100.0%	700
Police	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-	-
Public Abolition Facilities	-	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	-
Capital Spares	20 244	20 244	20 244	20 244	20 244	10 122	10 122	10 122	100.0%	20 244
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-	-	-
Outdoor Facilities	20 244	20 244	20 244	20 244	20 244	10 122	10 122	10 122	100.0%	20 244
Capital Spares	-	-	-	-	-	-	-	-	-	-

Other assets	14 000	14 000	14 000	14 000	7 000	7 000	7 000	7 000	100.0%	14 000
Operational Buildings	14 000	14 000	14 000	14 000	7 000	7 000	7 000	7 000	100.0%	14 000
Municipal Offices	14 000	14 000	14 000	14 000	7 000	7 000	7 000	7 000	100.0%	14 000
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-	-
Local Settlement Software Applications	-	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	74 255	74 255	74 255	4 149	37 127	32 978	88.8%	74 255	74 255

The capital budget of R 74,255 000 on the upgrading of existing assets relates to the upgrading of Malamulele stadium having a budget of R 20,244 000, Malamulele D internal streets at R5,900 000, Merwe stadium and Njhakanjhaka community hall with a budget of R400 000 each and Malamulele cemetery with R 700 000.

The municipality has since spent R 4,419 000 as at 31 December 2020 against the budget projection of R 37,127 000 on upgrade of existing assets.

Collins Chabane Local Municipality - Table C6 Monthly Budget Statement - Financial Position - M06 December

The municipality has an opening cash balance of R373,943 000 and the balance as at 31 December 2020 is R 580,916 000 with a projection of R 249,782 000. There is an increase of current assets from the pre-audited balance of R 456,736 000 to R 813, 723 000 in the 2020/2021 financial year. The total non-current assets increased from R 777,144 000 to R 874,564 000 in the 2020/2021 financial year.

There is generally increase on outstanding debtors due to non-implementation of credit control and debt collection policy as explained above. The municipality has embarked on data cleansing exercise to update the billing information in order to implement the credit control.

The total current liabilities of the municipality are R 96,943 000 which include among others the unspent conditional grants of R 45,100 000 for MIG and R 1,455 000 for FMG, R9,162 000 for INEP, R522 000 for EPWP and retention amounting to R24,486 000. Based on the municipality current assets of R 813,723 000, the municipality will be able to cover its short-term obligations as indicated by a positive current/liquidity ratio.

The community wealth of the municipality has increase from R 1,169,641 000 (pre-audit 2019/20) to R 1,463,904 000 in the current financial year.

Description	Ref	2019/20 Audited Outcome	Budget Year 2020/21			Full Year Forecast
			Original Budget	Adjusted Budget	YearTD actual	
R thousands	1					
ASSETS						
Current assets						
Cash		-	66 666	66 666	580 916	66 666
Call investment deposits		-	100 000	100 000	123 057	100 000
Consumer debtors		-	40 993	40 993	84 396	40 993
Other debtors		-	11 289	11 289	22 252	11 289
Current portion of long-term receivables		-	1 605	1 605	-	1 605
Inventory		-	1 259	1 259	3 102	1 259
Total current assets		-	221 811	221 811	813 723	221 811
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		-	-	-	-	-
Investment property		-	15 570	15 570	15 570	15 570
Investments in Associate		-	-	-	-	-
Property, plant and equipment		-	1 232 631	1 232 631	855 353	1 232 631
Biological		-	-	-	-	-
Intangible		-	5 359	5 359	3 641	5 359
Other non-current assets		-	-	-	-	-
Total non current assets		-	1 253 560	1 253 560	874 564	1 253 560
TOTAL ASSETS		-	1 475 372	1 475 372	1 688 288	1 475 372
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		-	-	-	1 206	-
Consumer deposits		-	(11 115)	(11 115)	316	(11 115)
Trade and other payables		-	45 891	45 891	84 852	45 891
Provisions		-	3 685	3 685	10 570	3 685
Total current liabilities		-	38 462	38 462	96 943	38 462
Non current liabilities						
Borrowing		-	-	-	5 109	-
Provisions		-	5 292	5 292	122 331	5 292
Total non current liabilities		-	5 292	5 292	127 441	5 292
TOTAL LIABILITIES		-	43 754	43 754	224 384	43 754
NET ASSETS	2	-	1 431 618	1 431 618	1 463 904	1 431 618
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		-	1 431 618	1 431 618	1 463 904	1 431 618
Reserves		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	-	1 431 618	1 431 618	1 463 904	1 431 618

CASH FLOW

Table C6 Budget Statement Summary-Cash flow

		Budget Year 2020/21					2019/20		2020/21	
Description		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD Budget	YTD variance	YTD variance %	Full Year Forecast	
Ref	2019/20 Outcome									
1										
	R thousands.									
	CASH FLOW FROM OPERATING ACTIVITIES									
	Receipts									
	Property rates	6 394	-	579	4 276	2 131	2 145	101%	6 394	
	Service charges	714	-	123	770	238	532	223%	714	
	Other revenue	545 276	-	14 539	32 935	136 319	(103 384)	-75%	545 276	
	Transfers and Subsidies - Operational	399 436	-	201 543	381 898	180 365	201 543	112%	399 436	
	Transfers and Subsidies - Capital	97 136	-	19 415	86 350	58 935	27 415	47%	97 136	
	Interest	-	-	-	-	-	-	-	-	
	Dividends	-	-	-	-	-	-	-	-	
	Payments									
	Suppliers and employees	(322 103)	-	(47 975)	(203 005)	(80 526)	122 479	-152%	(322 103)	
	Finance charges	(437)	-	-	-	(109)	(109)	100%	(437)	
	Transfers and Grants	-	-	-	-	-	-	-	-	
	NET CASH FROM/(USED) OPERATING ACTIVITIES	726 415	-	188 224	303 224	297 343	(5 880)	-2%	726 415	
	CASH FLOWS FROM INVESTING ACTIVITIES									
	Receipts									
	Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	
	Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	
	Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	
	Payments									
	Capital assets	(352 247)	-	(26 314)	(95 935)	(90 562)	5 373	-5%	(352 247)	
	NET CASH FROM/(USED) INVESTING ACTIVITIES	(352 247)	-	(26 314)	(95 935)	(90 562)	5 373	-6%	(352 247)	
	CASH FLOWS FROM FINANCING ACTIVITIES									
	Receipts									
	Short term loans	-	-	-	-	-	-	-	-	
	Borrowing long term financing	-	-	-	-	-	-	-	-	
	Increase (decrease) in consumer deposits	-	-	-	(316)	-	(316)	#DIV/0!	-	
	Payments									
	Repayment of borrowings	-	-	-	-	-	-	-	-	
	NET CASH FROM/(USED) FINANCING ACTIVITIES	-	-	-	(316)	-	316	#DIV/0!	-	
	NET INCREASE/ (DECREASE) IN CASH HELD	364 168	-	161 910	206 973	206 782	186		364 168	
	Cash/cash equivalents at beginning:	207 785	-	373 943	373 943	237 785	136 158		373 943	
	Cash/cash equivalents at month/year end:	571 953	-	535 853	580 915	444 567	136 348		738 112	

The municipality has a balance of R 580 915 881 at the end of December 2020. The projected balance at the end of June 2020 is R 249,782 000. Refer Table SC 9 above for more details on monthly cash flow forecasting.

The whole amount of R 580 915 881 is sitting on the primary bank account which is risky and council must take a resolution for portion of the money to be invested on the call accounts or some short-term investments. The Municipality closed the 2020 financial year with a balance of R 374 012 733 and surplus funds were used to finance the capital expenditure in the 2020/21 financial year hence a Projection of R 249 782 000 at June 2021.

The municipality has a balance of R 580 915 881 at the end of December 2020. The projected balance at the end of June 2021 is R 249,782 000. Refer to Table SC9 for more details. Refer Table SC 9 above for more details on monthly cash flow forecasting.

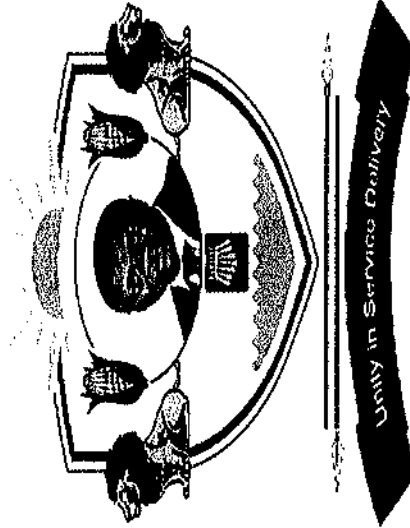
Table SC4 Monthly Budget Statement - aged creditors

R thousands	Description	NT Code	Budget Year 2020/21										Total		
			0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year					
	Creditors Age Analysis By Customer Type														
	Bulk Electricity	0100													
	Bulk Water	0200													
	PRYE deductions	0300	2 325												2 325
	VAT (output less input)	0400													
	Pensions/ Retirement deductions	0500													
	Loan repayments	0600													
	Trade Creditors	0700	1 724	1 255	13	83	4 788								7 863
	Auditor General	0800													
	Other	0900													
	Total By Customer Type	1000	4 049	1 255	13	83	4 788								10 188

The creditors age analysis shows balances of R 10 188 000 with R 4 049 000 on 30 days, R 1 255 000 on 60 days, R 13 000 on 90 days, R 83 000 on 120 days and R 4 788 000 on 180 days. The municipality has a retention of R24,486 000 which is shown on the other payables under the statement of financial position. The available cash in the bank is able to cover all current creditors. An amount of R 4 049 000 of outstanding creditors against a legislation requirement of payment of service providers with 30 days in terms of section 65 of MFMA.

MID-YEAR SDBIP REPORT 2020/21

**COLLINS CHABANE
LOCAL MUNICIPALITY**
SINCE 2016



1. INTRODUCTION AND LEGISLATION

The purpose of this report is to present the Performance Report of Collins Chabane Local Municipality for the Mid-year of the financial year for the period; July to December 2020

LEGISLATIONS

This Performance Report is submitted in compliance with;

Section 52(d) of the Municipal Finance Management Act, Act 56 of 2003 which requires the Mayor to within 30 days of the end of each quarter submit a report to Council on the implementation of the budget and the financial state of affairs of the Municipality.

• Regulation 28 of the Municipal Budget and Reporting Regulations, 2009 (GN 393) which prescribes the format of the Section 52(d) Report and requires that the report be submitted to National Treasury within 5 days of it being tabled. Regulation 30 of the Municipal Budget and Reporting Regulations, 2009 (GN 393) which require that the Section 52(d) Report be publicised by placing it on the Municipal Website in accordance with Section 75(1)(k) of the MFMA.

• Regulation 14 of the Municipal Planning and Performance Regulations, 2001 (GN R796) which requires the Internal Auditor to audit the Municipality's performance and submit quarterly reports thereon to the Municipal Manager and the Performance Audit Committee.

• MFMA Circular 13 which requires the Municipality to report quarterly on its Service Delivery and Budget Implementation Plan (SDBIP), of which the Municipal Finance Management Act, Act 56 of 2003 (MFMA) defines the SDBIP as; "a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c)(iii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the SDBIP) the following:

- projections for each month of;
- revenue to be collected, by source; and
- operational and capital expenditure, by vote;
- service delivery targets and performance indicators for each quarter".

- (i)
- (ii)
- (b)

DISCUSSIONS

Performance Management is done in terms of the Performance Management Policy which was approved by Council. The Performance Management System is still a manual system that uses the approved Service Delivery Budget and Implementation Plan (SDBIP) as its basis. The SDBIP is a layered plan comprising a Top Layer SDBIP and Departmental SDBIPs.

2. MUNICIPAL DEPARTMENTS
COLLINS CHABANE LOCAL MUNICIPALITY COMPRISES OF 6 DEPARTMENTS NAMELY

Office of the Municipal Manager (OM)

Corporate Services (CORPS)

Budget and Treasury (B&T)

Technical Services (TECH)

Community Services (COMM)

Planning and Development (P&D)

3. KPA ANALYSIS
 Table 1: Summary of Mid-year SDBIP Performance 2020/21

KPA	NUMBER INDICATORS	SDBIP	TOTAL MID-YEAR REPORTED	NOT APPLICABLE FOR MID-YEAR	TOTAL ACHIEVED	TOTAL NOT ACHIEVED	ACHIEVED PERCENTAGE	UNACHIEVED PERCENTAGE
MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT	10		5	5	5	0	100%	0%
SPATIAL RATIONALE	8		7	1	6	1	86%	14%
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	60		58	2	40	18	69%	31%
LOCAL ECONOMIC DEVELOPMENT	4		3	1	2	1	67%	33%
MUNICIPAL FINANCE MANAGEMENT AND VIABILITY	12		7	5	5	2	71%	29%
GOOD GOVERNANCE AND PUBLIC PARTICIPATION	25		22	3	17	5	77%	23%
TOTAL	119		102	17	75	27	74%	26%

4. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT



PARENT OBJECTIVE: IMPROVED GOVERNANCE AND ADMINISTRATION

01	To develop and review municipal policies and submit to Council for approval by 30 June 2021	44 municipal policies reviewed and 6 Policies developed and approved by Council	68 municipal policies to be reviewed by Council by 30 June 2021	Municipal Policies review	OWN FUNDING	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q1-Q4: Policies & Resolutions Council	CORP S
02	To review and submit the Organogram to Council for approval by 30 June 2021	Organogram reviewed and approved by Council	Organogram reviewed and approved by Council by 30 June 2021	Organogram review	OWN FUNDING	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	O 3: Draft Organogram and Council Resolution Q4: Final Organogram and Council Resolution	CORP S
03	% litigation cases attended to by 30 June 2021 (Number of Litigation cases received by Number of Litigation Cases attended to)	100% litigation cases attended to (08 Litigation cases received and 08 Litigation Cases attended to)	100% litigation cases attended to by 30 June 2021 (Number of litigation cases received by number of litigation cases attended to)	Management of litigations	OWN FUNDING	OPEX	01/07/2020	30/06/2021	100% litigation cases attended to	Target Achieved	100% litigation cases attended to	None	None	Q1 Litigation Register -Q4: Litigation Register	CORP S/OM
04	To fill 12 posts in line with Organogram by 30 June 2021	11 posts filled in line with Organogram	12 posts filled in line with the approved Organogram by 30 June 2021	Personnel Recruitment	OWN FUNDING	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q-4 Appointment Letters and Acceptance Letters by Candidates	CORP S
05	Number of LLF Meetings convened by 30 June 2021	12 LLF Meetings convened	12 LLF Meetings convened by 30 June 2021	LLF Meetings	OWN FUNDING	OPEX	01/07/2020	30/06/2021	6 Meetings	Target Achieved	11 Meetings convened	None	None	Q1-Q4: Minutes & Attendance Registers	CORP S

06	To develop and Submit the workplace skills plan and Annual Training Report to LGSETA 30 April 2021	Workplace skills plan and Annual Training Report developed and submitted to LGSETA	Workplace skills plan and annual report training developed and submitted to LGSETA by 30 April 2021	Workplace skills plan and Annual Training Report	OWN FUNDING	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Q4: Acknowledgement letter from LGSETA	CORP S
07	Number of organisational performance reports developed by 30 June 2021	8 organisational performance reports developed	8 organisational performance reports developed by 30 June 2021	Organisational performance reports	OWN FUNDING	OPEX	01/07/2020	30/06/2021	N/A	Target Achieved	3 Organisational performance reports developed	None	None	None	Q1-2019/20 Annual Performance report .2019/20 4th quarter report. Q2 2020/21 1st quarter SDBIP report. Q3 2020/21 2nd quarter SDBIP report ,2020/21 Mid-year Report,2019/20 Q4 2020/21 4th quarter SDBIP report and Annual Report & Oversight report	CORP S	
08	Number of Section 57 Managers with signed performance agreements by 30 June 2021	100% Section 57 Managers signed performance agreements (5 Section 57 Managers signed performance agreements)	5 Section 57 Managers signed performance agreements by 30 June 2021	Performance Agreement	OWN FUNDING	OPEX	01/07/2020	30/06/2021	N/A	Target Achieved	5 Section 57 Managers with signed performance agreements	None	None	None	Q1: Signed Performance Agreements	CORP S/OM	
09	To implement training and development programmes by 30 June 2021	7 training and development programmes implemented	16 training and development programmes implemented by 30 June 2021	Training and development	OWN FUNDING	OPEX	01/07/2020	30/06/2021	Target Achieved	8 training and development programmes implemented	8 training and development programmes	None	None	None	Q1-Q4 Invitation, Attendance Register	CORP S	

10	To Conduct Employee Assistance Programme by 30 June 2021	New Indicator	Employee Assistance Programme conducted by 30 June 2021	Employee Assistance Programme	OWN FUNDING	R800 000	01/07 /2020	30/06 /2021	N/A	N/A	N/A	N/A	implemented	N/A	N/A	Q-4 invitation, attendance register and report	CORP S
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5. SPATIAL RATIONALE

No.	Key Performance Indicators (KPIs) / Objectives	Project / Initiative	Start Date	End Date	Budget (R 000)	Source of Funding	Demarcation and survey of sites.	500 Demarcated and Surveyed Sites at Tshikonelo and 100 Mithi by 30 June 2021	New Indicator	Status quo report compiled and draft layout plan developed	Saselemani Area Formalized by 30 June 2021	CCLM SDF reviewed and approved by Council by 30 June 2021	Establishment of Township on Portion 10 of the farm Mlamulele	Demarcation and survey of sites.	OWN FUNDING	R 2 000 000,00	01/07/2020	30/06/2021	Compile the Inception Report and Develop the draft layout plan	Target Achieved	Inception Report Compile and draft layout plan Develop	None	None	Q 1: Inception Report Q2: Draft Layout Plan Q 3: Final Layout Plan Q 4: Draft General Plan	P&D
11	To demarcate and Survey Sites at 500 Tshikonelo and 100 Mithi by 30 June 2021																		Compile the Inception Report and Develop the draft layout plan	Target Achieved	Inception Report Compile and draft layout plan Develop	None	None	Q 1: Inception Report Q2: Draft Layout Plan Q 3: Final Layout Plan Q 4: Draft General Plan	P&D
12	To Formalize Saselemani Area by 30 June 2021						Formalization of Saselemani.	Saselemani Area Formalized by 30 June 2021	Status quo report compiled and draft layout plan developed						OWN FUNDING	R 5 000 000	01/07/2020	30/06/2021	Compile Land Development (Township Establishment Application and Prepare Draft General Plan	Target Not Achieved	Land Development (Township Establishment) Compile and Draft General Plan not prepared	The Shikundu Traditional Council halted the project due to some misunderstandings resulting in delays.	The Mayor, EXCO and Management of the municipality visited the Shikundu Traditional Council to discuss the issues that needed to be resolved.	Q1: Land Development Application Q2: Interim development condition Q3: Draft General Plan Q4: Final conditions of Establishment	P&D
13	To review the CCLM SDF and submit to Council for approval by 30 June 2021						Review of the CCLM SDF.	CCLM SDF reviewed and approved by Council by 30 June 2021	New indicator					OWN FUNDING	R 500 000	01/07/2020	30/06/2021	Develop specifications, appoint the service provider and Compile the Inception Report	Target Achieved	Specifications developed, service provider appointed and Inception Report compiled	None	None	Q 1: Appointment Letter Q 2: Inception report Q 3: Draft SDF Q 4: Final SDF	P&D	
14	To establish a Township at Portion 10 of the farm						Township Establishment on Portion 10 of the farm	Establishment of Township on Portion 10 of the farm Mlamulele	New indicator					OWN FUNDING	R 2 000 000	01/07/2020	30/06/2021	Appoint service provider and	Target Achieved	Service provider appointed and Inception	None	None	Q1: Appointment Letter	P&D	

No.	Key Performance Indicator (KPI) / Objective	Business Process / Activity	Project Name	Project Funding	Budget (R)	Start Date	End Date	Progress / Status	Key Deliverables / Milestones	Report / Output	Phase / Stage			
15	To Finalize the registration of Mamelule Business park, Mamelule 1 & 2 and Mamelule D Ext 1,2,3,4, by 30 June 2021	Registration of Mamelule Business park, Mamelule B Ext 1 & 2 and Mamelule D Ext 1,2,3,4, by finalized 30 June 2021	Mamelule 234 LT.	OWN FUNDING	R 800 000	01/07 /2020	30/06 /2021	Report completed	Compile Inception Report	N/A	N/A	Q2: Inception Report Q3: Draft Layout Plan Q4: Final Layout Plan Q1: N/A Q2: N/A Q3: Copy of Title Deeds/Deed of Grants Q4: Close-report	P&D	
16	To name the Streets at Vuwani by 30 June 2021	Street Naming at Vuwani Completed by 30 June 2021	Street naming in Vuwani	OWN FUNDING	R 1 000 000	01/07 /2020	30/06 /2021	Target Achieved	Develop specifications, appoint service provider and Inception report compiled	Specifications developed, service provider appointed and Inception Report compiled	None	None	Q1: Appointment letter Q2: Inception Report Q3: Draft Report Q4: Provincial notice	P&D
17	To develop Supplementary valuation, roll by 30 June 2021	Supplementary valuation rolls developed by 30 June 2021	Supplementary valuation roll	OWN FUNDING	R 1 500 000	01/07 /2020	30/06 /2021	Target Achieved	Develop Specifications, appoint a Service Provider and Inception report compiled	Specifications developed, service provider appointed and Inception Report compiled	None	None	Q1: Appointment letter Q2: Inception Report Q3: Notice Advert	P&D

No	Key Performance Indicators (KPIs) / Objectives	Start Date	End Date	Responsible	Target	Actual	Comments	Department
18	To review the IDP and Submit to Council for approval by 31 May 2021	01/07/2020	30/06/2021	R 500 000	OWN FUNDING	IDP review	IDP reviewed and approved by Council by 31 May 2021	OWN FUNDING
					Develop the IDP Process Plan, Need analysis and Public Participation	Target Achieved	IDP Plan developed, need analysis and Public Participation done	None
							None	None
							Q4: Final Supplementary Valuation Roll	Q1: Process Plan & Council Resolution Q2: Attendance Register Q3: Strategic Report & Attendance Register Q4: Attendance Register, Draft IDP & Final IDP.

6. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

No.	Key Performance Indicators/Masurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenging as	Intervention	Portfolio Evidence	Dept.
DEVELOPMENT OBJECTIVE: IMPROVED ACCESS TO SUSTAINABLE BASIC SERVICES															
19	To electrify 630 Households at MBUTI Phase 2, ward 7; Masise A and B, Ward 8; Masisa Mveledziso, Ward 9; Kuruleni & Masisa Tandavale; Ward 11; Makhasa by 30 June 2021	New Indicator	630 Households electrified at Mbhuti phase 2 by 30 June 2021	Electrification of Mbhuti phase 2. 400 house-hold	INEP	R 10 660 000,00	01/07/2020	30/06/2021	Advert for contractor and appoint contractor and Site handover	Target Achieved	Tender advertised, Contractor appointed and Site handover was on the 27 th Nov 2020	None	None	Q1: Advert and appointment letter of contractor Q2: site handover minutes Q3: progress reports Q4: practical and final completion certificates	TECH
20	To electrify Households at Dhoveni, Masisa 50, Mashau, Madobi 71, Makhasa 64, Mhunguni 80, Makahlule 93, Manghena 60, Khakhanwa 43 by 30 June 2021	New Indicator	461 Households electrified at Dhoveni, Masisa (50) Mashau, Madobi (71) Makhasa (64) Mhunguni (80) Makahlule (93) Manghena (60) Khakhanwa (43) by 30 June 2021	Electrification of house-holds at various villages	INEP	R 10 744 000,00	01/07/2020	30/06/2021	Appointed of the engineer from the pool and start with the designs and Submission of designs to Eskom	Target Achieved	Designs submitted to Eskom	None	None	Q1: Preliminary designs Q2: proof of submission at Eskom and approval by Eskom Q3: advert for contractor Q4: Appointment letter of contractor Q4: site handover minutes, progress reports, practical and final completion certificates	TECH
21	To electrify 103 Households at Malamulele B-Extension by 30 June 2021	New Indicator	103 Households electrified at Malamulele B-Extension	Electrification of Malamulele B-Extension	Own Funding	1 900 000,00	01/07/2020	30/06/2021	Advert for contractor, appoint contractor and Start with the project	Target Achieved	The Projected started	None	None	Q1: Advert and appointment letter Q2-3: progress reports Q-4: practical and final completion certificates	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
22	To construct and connect 36 high Mast Lights at all 36 Wards (1 high mast light per ward) by 30 June 2021	New Indicator	36 High Mast constructed and connected at all 36 Wards (1 high mast light per ward) by 30 June 2021	Supply and installation of 36 high mast lights	OWN FUNDING	R 15 480 000.00	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor and site handover	Target Achieved	Contractor appointed and handover was on the 01 st Dec 2020	None	None	Q-1 minutes of the community identifying the village and attendance register Q-2 advertisement, appointment letter of contractor and site hand over minutes Q-3 progress reports Q-4 final completion certificates	TECH
23	To construct and connect 150 Solar LED Street Lights at Malamulele by 30 June 2021	New Indicator	150 Solar LED Street Lights constructed and connected at Malamulele by 30 June 2021	Supply and installation of 150 Solar LED street lights.	OWN FUNDING	R 6 300 000.00	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor and site handover	Target Achieved	Contractor appointed and handover was on the 28 th Dec 20	None	None	Q-1 advert of contractor Q-2 Appointment letter and site hand over minutes Q-3 progress reports Q-4 Final completion certificates	TECH
24	To construct and connect 50 Solar LED street lights at Saselamani by 30 June 2021	New Indicator	50 Solar LED street lights constructed and connected at Saselamani by 30 June 2021	Supply and installation of 50 Solar LED street lights.	OWN FUNDING	R 2 100 000.00	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor	Target Achieved	Contractor appointed and handover was on the 28 th Dec 20	None	None	Q-1 advert of contractor Q-2 Appointment letter and site hand over minutes	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
25	To construct and connect 50 Solar LED street lights at Yuwani by 30 June 2021	New Indicator	50 Solar LED street lights constructed and connected at Yuwani by 30 June 2021	Supply and installation of 50 Solar LED street lights.	OWN FUNDING	R 2 100 000.00	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor and site handover	Target Achieved	Contractor appointed and handover was on the 28 th Dec 20	None	None	Q-3 progress reports Q-4 Final completion certificates Q-1 advert of contractor Q-2 Appointment letter and site hand over minutes Q-3 progress reports Q-4 Final completion certificates	TECH
26	To construct and connect 50 Solar LED street lights at Hlanganani by 30 June 2021	New Indicator	50 Solar LED street lights constructed and connected at Hlanganani by 30 June 2021	Supply and installation of 50 Solar LED street lights.	OWN FUNDING	R 2 100 000.00	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor and site handover	Target Achieved	Contractor appointed and handover was on the 28 th Dec 20	None	None	Q-1 advert of contractor Q-2 Appointment letter and site hand over minutes Q-3 progress reports Q-4 Final completion certificates	TECH
27	To construct and connect Solar traffic signal(lights) at Saselamoni, Yuwani and Hlanganani by 30 June 2021	New Indicator	Solar traffic signal(lights) constructed and connected at Saselamoni, Yuwani and Hlanganani	Supply and installation of Solar traffic signal(lights)	OWN FUNDING	R 4 200 000.00	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor and site handover	Target Achieved	Contractor appointed and handover was on the 1 st Dec 20	None	None	Q-1 advert of contractor Q-2 Appointment letter and site hand over minutes Q-3 progress reports Q-4 Final completion certificates	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
28	To Supply and install 100kva Solar panel and 150kva silent Back-up Generator at Malamulele Boxing Gym by 30 June 2021	New Indicator	100kva Solar panel and 150kva silent Back-up Generator supplied and installed at Malamulele Boxing Gym by 30 June 2021	Supply and installation of 200kv Solar panel and 150kva silent Back-up Generator	OWN FUNDING	R 2 500 000.0	01/07/2020	30/06/2021	contractor and site handover	Target Achieved	Contractor appointed and handover was on the 1 st Dec 20	None	None	Q-1 advert of contractor Q-2 Appointment letter site hand over minutes Q-3 progress reports Q-4 Final completion certificates	TECH
29	To Supply and install 200kva silent Back-up Generator at Saselamant stadium by 30 June 2021	New Indicator	200kva Back-up Generator supplied and installed at Saselamant stadium by 30 June 2021	Supply and installation of 200kva silent Back-up Generator	OWN FUNDING	R 1 500 000.0	01/07/2020	30/06/2021	Submission of specifications on to SCM, advert for contractor, Appointment of contractor and site handover	Target Achieved	Contractor appointed and handover was on the 1 st Dec 20	None	None	Q-1 advert of contractor Q-2 Appointment letter and site hand over minutes Q-3 progress reports Q-4 practical final completion certificates	TECH
30	To Construct Municipal office building main	The contractor is busy with bulk	Construction of Municipal office building structure up to main office	Construction of Municipal office building	Own funding	R 40 000 000	01/07/2020	30/06/2021	Massive earthworks of the foundation	Target achieved	Drilling the pile foundation	Project stopped by	Intervention by political leadership	Q1-Q4 Progress reports	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
	structure up to concrete slab by 30 June 2021	excavation and mass earthworks	concrete slab by 30 June 2021						and Preparation of the platform			community			
31	To Construct Mahatlane Access Bridge by 30 June 2021	New indicator	Construction of Mahatlane Access Bridge by 30 June 2021	Construction of Mahatlane Access Bridge	Own funding	R 2 300 000	01/07/2020	30/06/2021	Advertisement for contractor and Appointment of the contractor	Target Achieved	Contractor appointed	None	None	Q-1 advert Q-2 appointment letter Q-3 handover minutes and practical completion Q-4 final completion certificates	TECH
32	To Construct 2.4 km of 4.5 KM Ring Road at Bevhula by 30 June 2021 (Multiyear Project)	Detailed designs developed; the project was advertised on the 14 th of January 2020 and closed on 06 th of February 2020.	2.4 km of 4.5 KM Ring Road constructed at Bevhula by 30 June 2021 (Multiyear Project)	Construction of Bevhula Ring road	MIG	R 18 526 659,14	01/07/2020	30/06/2021	4km massive earthworks	Target Achieved	4.5 km massive earthworks done and 500m paved	None	None	Q1-Q4 Progress reports	TECH
33	To Upgrade 3.7 KM of Road at Sebudi/Vyeboom phase 2 up to subbase by 30 June 2021	1 project at practical completion	3.7 KM Road upgraded at Sebudi/Vyeboom road phase 2 up to subbase by 30 June 2021	Upgrading of Sebudi/Vyeboom road phase 2	OWN FUNDING	R 33 000 000	01/07/2020	30/06/2021	Advertiser for contractor and appointment of contractor	Target achieved	Contractor not appointed	Re-advert due to non-compliance on tender document	The tender was re-advertised	Q-1 advert Q-2 appointment letter and handover minutes	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
34	To Develop Detailed Design for upgrading of 3 KM Internal Streets at Yuvani Phase 1 by 30 June 2021	New indicator	Development of detailed design for upgrading of 3 KM of Internal Streets at Yuvani Phase 1 30 June 2021	Upgrading of Internal Streets at Yuvani Phase 1	OWN FUNDING	R 1 000 000	01/07/2020	30/06/2021	Appointment of engineer, preliminary designs and Final detailed designs	Target achieved	Final Detailed design report submitted	None	None	Q-3-Q4 Progress Reports Q-1 Appointment of letter engineer and preliminary designs Q-2 final detailed design	TECH
35	To Develop Detailed Design for opening and widen streets at Malamulele Business Park by 30 June 2020	New indicator	Development of detailed design for opening and widening streets at Malamulele Business Park by 30 June 2021	Opening and widening of streets in Business park.	OWN FUNDING	R 1 000 000	01/07/2020	30/06/2021	Appointment of engineer, preliminary designs and Final detailed designs	Target achieved	Final Detailed design report submitted	None	None	Q-1 Appointment of letter engineer and preliminary designs Q-2 final detailed design	TECH
36	To rehabilitate 2km Internal Streets by 30 June 2021	New indicator	2km Malamulele Internal Streets rehabilitated by 30 June 2021	Upgrading of Internal streets in Malamulele	OWN FUNDING	R 5 000 000	01/07/2020	30/06/2021	Advert for tender, appointment and Preliminary and detailed designs developed	Target not achieved	Appointment of contractor not done	Delays on scm process	Fast track the process	Q-1 advert and appointment of service provider Q-2 Appointment letter handover minutes Q-3 progress reports Q-4 practical and completion certificates	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
37	To Develop Detailed Design for Constructing of Traffic Circle at Malamulele by 30 June 2021	New indicator	Development of detailed design for Construction of Traffic Circle at Malamulele by 30 June 2021	Construction of Malamulele traffic circle	OWN FUNDING	R 500 000	01/07/2020	30/06/2021	Appointment of engineer and preliminary designs and Final detailed designs	Target not achieved	Finalising the detailed designs	Delays by the engineer	Letter for non-compliance to engineer was forwarded	Q-1 Appointment letter of engineer Q-2 preliminary designs final detailed design	TECH
38	To Construct Traffic Circle at Vuwani by 30 June 2021	New indicator	Traffic Circle at Malamulele constructed by 30 June 2021	Construction of Vuwani Market stalls	OWN FUNDING	R 3 000 000	01/07/2020	30/06/2021	Appointment of engineer and preliminary designs and Final detailed designs	Target not achieved	Finalising the detailed designs	Delays by the engineer	Letter for non-compliance to engineer was forwarded	Q-1 preliminary and detailed design reports Q-2 advert and appointment letter of the contractor Q-3 site handover minutes and progress reports Q-4 Practical and final completion certificates	TECH
39	To Construct 45 Market Stalls at Malamulele by 30 June 2021	The contractor is busy with strip foundation concrete footing, foundation wall and concrete slab, 28%	45 Market Stalls at Malamulele constructed by 30 June 2021	Construction of Malamulele Market stalls	OWN FUNDING	R 2 500 000	01/07/2020	30/06/2021	Brickwork up to wall plate level and Finishing and commissioning	Target Achieved	Practical site handover was on the 19 th October 20	None	None	Q-1 Progress reports Q-2 practical final completion certificate	TECH
40	To Construct 35 Market Stalls at Vuwani by 30 June 2021	New indicator	35 Market Stalls at Vuwani constructed by 30 June 2021	Construction of Hlanganani Market stalls	OWN FUNDING	R 3 000 000	01/07/2020	30/06/2021	Preliminary Designs and final detailed designs and Advert and	Target achieved	Awaiting advert	The engineer was stopped by community while	Political intervention	Q-1 preliminary and detailed design reports Q-2 advert and appointment letter of the contractor	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept:
41	To upgrade 2.4 km of R81 to Xithilelani graveyard by 30 June 2021	Detailed designs developed; the project was advertised on the 14 th of January 2020 and closed on 06 th of February 2020.	2.4km R81 to Xithilelani graveyard upgraded by 30 June 2021	Upgrading of R81 to Xithilelani graveyard road	MIG	R 18 526 659,14	01/07/2020	30/06/2021	2.4 massive earthworks	Target achieved	2.4 km massive earthworks done and 1km was paved	None	None	Q-3 Progress report Q-4 practical and final completion certificate Q1-3 progress reports Q-4 practical and final completion certificates	ECH
42	To Upgrade 1.8 KM Ring Road at Sasekani by 30 June 2021.	New indicator	1.8KM Ring Road upgraded at Sasekani by 30 June 2021	Upgrading of Sasekani Ring Road	Own funding	R 15 784 143	01/07/2020	30/06/2021	1.8 massive earthworks	Target Achieved	Paving of 1.8 km stormwater channels completed	None	None	Q1-2 Minutes of Site meetings Q-3 practical and final completion certificates	TECH
43	To Develop Detailed Design for Upgrading of 1.9 KM Road at Matamulele D Ext by 30 June 2021.	New indicator	Development of detailed design for upgrading of 1.9KM Road at Matamulele D Ext upgraded by 30 June 2021.	Upgrading of Matamulele Ext D Road	Own funding	R 1 000 000	01/07/2020	30/06/2021	Appointment of engineer and preliminary designs	Target Achieved	Detailed designs submitted	None	None	Q-1 Appointment of engineer and preliminary designs Q-2 final detailed design	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress date	Challenges	Intervention	Portfolio Evidence	Dept. of
44	To Develop Detailed Design for Construction of 6.5 KM of Ring Road at Mdavula by 30 June 2021	New indicator	Development of detailed design for construction of 6.5 KM of Ring Road at Mdavula by 30 June 2021	Construction of Mdavula Ring road	Own funding	R 1 000 000	01/07/2020	30/06/2021	Appointment of engineer, preliminary designs And Final detailed designs	Target Achieved	Detailed designs submitted	None	None	Q-1 Appointment of letter engineer and preliminary designs Q-2 final detailed design	TECH
45	To Develop Detailed Design for Construction of 5.5 KM of Ring Road at Mphambo by 30 June 2021	New indicator	Development of detailed design for construction of 5.5 KM of Ring Road at Mphambo by 30 June 2021	Construction of Mphambo Ring road	Own funding	R 1 000 000	01/07/2020	30/06/2021	Appointment of engineer, preliminary designs And Final detailed designs	Target Achieved	Detailed designs submitted	None	None	Q-1 Appointment of letter engineer and preliminary designs Q-2 final detailed design	TECH
46	To Construct 2.2 KM Ring Road at Nwa-Matatani by 30 June 2021	Construction of base, surfacing Road finishing completed and the project was practically handed over on the 28 th of February 2020.	2.2 KM Ring Road constructed at Nwa-Matatani by 30 June 2021	Construction of Nwa-Matatani ring road	MIG Own funding	R 15 000 000 R 5 000 000	01/07/2020	30/06/2021	Appointment of contractor, site hand over and 2.2 km massive earthworks	Target Achieved	2.2km massive earthworks done	None	None	Q-1 appointment of service provider and handover minutes Q2-3 progress reports Q-4 practical and completion certificates	TECH
47	To upgrade Malamulele Traffic Station phase 2 by 30 June 2021	Phase 2 of the project under SCM processes.	Malamulele Traffic Station upgraded by 30 June 2021	Upgrading of Malamulele Traffic Station	Own funding	R 10 000 000	01/07/2020	30/06/2021	Appointment of contractor, site hand over and massive	Target Achieved	Massive earthworks completed and 500m2 paved	None	None	Q-1 Appointment of service provider and handover minutes	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY20/21 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Investment	Portfolio Evidence	Dept
48	To Complete/Finalize Construction of Phase 1 Davhana Stadium and construction of Phase 2 up Massive earthworks by 30 June 2021	The contractor is busy with bulk earthworks on sports field, grand stand, combi courts	Phase 1 Davhana Stadium construction completed/Finalized construction of Phase 2 up to Massive earthworks 30 June 2021	Construction of Davhana stadium	MIG	R 7 321 681,72	01/07/2020	30/06/2021	Preparation of soccer pitch, completion of combi courts and Grassing on soccer pitch and construction of ablation blocks completed	Target Achieved	Grassing on soccer pitch and construction of ablation blocks completed	None	None	Q-2-3 progress reports Q-4 practical and final completion certificates Q-1 progress report Q-2 practical and final completion certificate Q-3 advert a new contractor and appointment letter site handover minutes and Q-4 Progress Report for Phase 2	TECH
49	To upgrade Malamulele Stadium by 30 June 2021	The contractor is currently busy with brickwork, pavilion floor slab, stormwater pipes installation, handcourts construction, earthworks	Malamulele Stadium upgraded 30 June 2021	Upgrading of Malamulele stadium	MIG Own funding	R 10 000 000 R 10 243 881,00	01/07/2020	30/06/2021	Installation of new gates, electrical connections and completion of combi courts and Refurbishment of the pavilion,	Target not achieved	Contractor withdrawn from the project	His rates were low	Re-advertising for the new contractor	Q1-3 progress reports Q-4 practical and final completion certificates	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY/20 R000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
		on the racing track, septic tank installation and grassing on the soccer pitch							existing building and fence and concrete sitting around the soccer pitch and						
50	To Develop Detailed Design for construction of Yuwani Sports Centre by 30 June 2021	New indicator	Development of detailed design for construction of Yuwani Sports Centre by 30 June 2021	Construction of Yuwani Sports Centre	Own funding	5 000 000	01/07/2020	30/06/2021	New designs of the damaged scope of work and Advort of the contractor and appointme nt of contractor Refurbish ment of the scope of work	Target not achieved	Advert of the contractor and appointment of contractor Refurbishment of the scope of work not done	Current engineer has issues with SARS	Letter was forwarded to him to resolve his SARS issues and time frame was stipulated on the letter	Q-1 Preliminary and detailed designs Q-2 advert, appointment of letter contractor and site hand over minutes Q-3 progress report Q-4 practical and final completion certificates	TECH
51	To refurbish Yuwani Sub-Offices by 30 June 2021	New indicator	Yuwani Sub-Offices refurbished by 30 June 2021	Refurbishment of Yuwani Sub-Offices	Own funding	R 5 000 000	01/07/2020	30/06/2021	Specification submitted to SCM	Target not Achieved	Specification submitted to SCM	Development of the specs was interrupted by community	Political intervention	Q-1 Minutes of bid specification Q-2 Appointment letter Q-3 progress reports Q-4 completion certificates	TECH

No	Key Performance Indicators/Masurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY20/21 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept
52	To construct Tourism Information Centre by 30 June 2021	The contractor is busy with relocation of services (Eskom electricity poles)	Tourism Information Centre Constructed by 30 June 2021	Construction Tourism Inform Centre	Own funding	R 6 752 367	01/07/2020	30/06/2021	Foundation of the main building and brickworks up to window level and Brickwork up to wall plate level, electrical, plumbing	Target Achieved	Practical site handover was on the 15 th October 20	None	None	Q-1 progress reports Q-2 Practical and final completion certificates	TECH
53	To Construct Xigalo land fill Site phase 2 up to massive earthworks by 30 June 2021	Phase 1: is complete. Designs for phase waiting for approval by DWS.	Construction Xigalo land fill Site phase 2 up to massive earthworks by 30 June 2021	Construction of Xigalo land fill site	MIG OWN	R 10 000 000 R 10 000 000	01/07/2020	30/06/2021	Advert of the contractor and appointment of contractor and Massive earthworks of the cells and drilling of boreholes	Target achieved	Site establishment done	Tender document not complying with the scm regulations	Re-advert	Q-1 Advert and Appointment of contractor Q-2 Appointment letter Q3-4 progress report	TECH
54	To upgrade Low level bridges/Culverts at Municipal roads at Mtithi, Lombard, Magona, Saselamani and Makuleke by 30 June 2021	New indicator	Upgrading of Low-level bridges/culverts at Municipal roads at Mtithi, Lombard, Magona, Saselamani and Makuleke by 30 June 2021	Upgrading of Low-level bridges/Culverts in various villages	OWN FUNDING	R 5 000 000.00	01/07/2020	30/06/2021	Submission of specifications and Appointment of contractor from the pool of contractor	Target achieved	Low level bridges completed	None	None	Q-1 Internal Memo Q-2-Q-4 appointment Letter from contractor pool of contractors and completion certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
55	To Construct Ablution blocks and showers in Municipal Stores by 30 June 2021	New indicator	Construction of Ablution blocks and showers in Municipal Stores by 30 June 2021	Construction of Ablution blocks and showers in Municipal stores	OWN FUNDING	R 300 000.00	01/07/2020	30/06/2021	Submission of specification on to scm and advert of the contractor and Appointment of contractor	Target Achieved	Awaiting for adjudication	Re-advise	Fastrack the appointment	Q-1 Specification and advert Q-2 appointment of contractor Q-3 site handover minutes and progress report Q-4 completion certificate	TECH
56	To erect palisade fence at Njhlakanihaka community hall by 30 June 2021	New indicator	Palisade fence erected at Njhlakanihaka community hall by 30 June 2021	Erection of palisade fence and supply water at Njhlakanihaka community hall	OWN FUNDING	R 500 000.00	01/07/2020	30/06/2021	Submission of specification on to scm, for advert and Appointment of contractor	Target Achieved	Awaiting for adjudication	Re-advise	Fastrack the appointment	Q-1 Specification and -advert Q-2 appointment of contractors Q-3 site handover minutes Q-4 progress and report completion certificate	TECH
57	To erect Bungeni Palisade Fence extension by 30 June 2021	New indicator	Bungeni Palisade Fence extension erected by 30 June 2021	Extension of Bungeni stadium palisade fence	OWN FUNDING	R 000 000.00	01/07/2020	30/06/2021	Submission of specification on to scm, for advert and Appointment of contractor	Target Achieved	Awaiting for adjudication	Re-advise	Fastrack the appointment	Q-1 Specification and -advert Q-2 appointment of contractors Q-3 site handover minutes and progress report	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget To/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept
58	To refurbish Municipal Cemeteries at Malamulele by 30 June 2021	New indicator	Municipal Cemeteries refurbished at Malamulele by 30 June 2021	Refurbishment of Municipal Cemeteries	Own Funding	R 7 000 000	01/07/2020	30/06/2021	Submission of specification to scm, for advert and Appointment of contractor	Target Achieved	Contractor appointed	None	None	Q-1 Specification and -advert Q-2 appointment of contractor Q-3 completion certificate	TECH
59	To erect fence at Yuwani cemeteries by 30 June 2021	New indicator	Fence erected at Yuwani cemeteries by 30 June 2021	Fencing of municipal cemeteries at Yuwani	Own funding	R 400 000	01/07/2020	30/06/2021	Submission of specification to scm, for advert and Appointment of contractor	Target Achieved	Awaiting for adjudication	Re-advise	Fasttrack the appointment	Q-1 Specification and -advert Q-2 appointment of contractors Q-3 site handover minutes and progress report Q-4 Completion certificate	TECH
60	To Construct Vehicles at Pound Station at Malamulele by 30 June 2021	New indicator	Vehicles at Pound Station Constructed at Malamulele by 30 June 2021	Construction of Pound Stations for vehicles	R 150 000	R 150 000	01/07/2020	30/06/2021	Development of specification and submitted to scm	Target Achieved	Busy with specification	Delays on development of specification	Fasttrack the appointment of bid specificatio n committee	Q-1 Specification Q-2 appointment of contractor Q-3 completion certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
61	To Construct Speed Humps at Malamulele B Extension and Malamulele C Extension road by 30 June 2021	New indicator	Construction of Speed Humps at Malamulele B Extension and Malamulele C Extension road by 30 June 2021	Construction of the newly constructed road	Own funding	R 4 000,00	01/07/2020	30/06/2021	Memo to be submitted to the accounting officer and installation of the speed humps and commissioning	Target not Achieved	Contractor busy with the installation	Delays on the appointment of the contractor	Fastrack the installation of speed humps	Q-1 Memorandum Q-2 Appointment letter Q-3 Completion certificate	TECH
62	To maintain and repair of Municipal Buildings at Saselemani Club House and Borehole, Bungeni Stadium and Civic Centre by 30 June 2021	100% maintenance and repair Municipal Buildings	Maintenance and repairing of Municipal Buildings at Saselemani Club House and Borehole, Bungeni Stadium and Civic Centre by 30 June 2021	Maintenance and repairs of Municipal Buildings	Own funding	R 83 675	01/07/2020	30/06/2021	Submission of specification to scm,	Target Achieved	Municipal Buildings maintained and repaired at 100% Attended as when the need arises	None	None	Q1: Internal Memo Q-2-Q-4: Appointment of contractors from the pool of contractors and Completion certificate	TECH
63	To Maintenance and repair at Makuleke, Maviligwe, Vuwani Town, Malamulele Stores street lights by 30 June 2021	New indicator	Streets maintained and repaired at Makuleke, Vuwani Town, Malamulele Town and Malamulele Stores street lights by 30 June 2021	Maintenance and repairs of Street light	Own funding	R 627 604	01/07/2020	30/06/2021	Submission of specification to scm,	Target Achieved	Street light Maintained and repaired at 100% Attended as when the need arises	None	None	Q1: Internal Memo Q-4: appointment of contractors from the pool of contractors and Completion certificate	TECH
64	To maintain and repair municipal roads and bridges at Matiyani, Xigamani, Lombard to Ngovu and Hlungwani by 30 June 2021	New indicator	Municipal Roads and Bridges maintained and repaired at Matiyani, Xigamani, Lombard to Ngovu and Hlungwani by 30 June 2021	Maintenance and repairs of Municipal Roads and bridges	Own funding	R 5 230 000	01/07/2020	30/06/2021	Submission of specification to scm,	Target Achieved	Municipal Roads and bridges Maintained and repaired at 100% Attended as when the need arises	None	None	Q1: minutes of bid Specification committee meetings and Q-2 Appointment of contractors from the pool of contractors and	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept
65	To Develop Detailed Design for Construction of Traffic /DLTC and VTS Station at Saselamani and hlanganani Sub-Offices by 30 June 2021	New Indicator	Development of detailed design for Construction of Traffic /DLTC and VTS Station at Saselamani and hlanganani Sub-Offices by 30 June 2021	Construction of Sub Traffic/ DLTC and VTS	Own Funding	1 000 000	01/07/2020	30/06/2021	Appointment of engineer from the pool and Development of preliminary design and detailed designs	Target not achieved	Memo submitted to scm for the appointment of the engineer	Scm failing to appoint	To fast track SCM process	Q1: Appointment letter engineer Q2: preliminary and detailed designs Q4: Advert	TECH
66	To Purchase Plant and Machinery by 30 June 2021	New indicator	Plant and Machinery by 30 June 2021	Acquisitions of Plant & Machinery	Own Funding	R 21 500 000	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q-4 Internal Memo, Purchase order & Delivery note	TECH
67	To Construct Malamulele Community Hall by 30 June 2021	The contractor is currently busy with finishing and landscaping	Malamulele Community Hall Constructed by 30 June 2021	Malamulele community hall	Own Funding	R 4 276 005	01/07/2020	30/06/2021	Project completion	Target Achieved	Malamulele community hall completed	None	None	Q-1 Completion certificate	TECH
68	To Refurbish Merwe Stadium by 30 June 2021	Refurbishment of existing structure not done. The project is under adjudication, awaiting for appointment	Merwe Stadium Refurbished by 30 June 2021	Refurbishment of Merwe stadium	Own Funding	R 400 000	01/07/2020	30/06/2021	Appointment of the contractor from the pool and Start with the project	Target Achieved	Project Completed	None	None	Q-1 appointment letter Q-2 Completion certificate	TECH

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY20/21 (R'000)	Start Date	End Date	Mtd-year Targets	Status of achievement	Progress to Date	Challenges	Intervention	Portfolio Evidence	Dept
69	To Refurbish Nihakanjha Community Hall by 30 June 2020	The project is under adjudication, waiting for appointment (Pool of contractor)	Nihakanjha community Hall Refurbished by 30 June 2020	Refurbishment of Nihakanjha Community Hall	Own Funding	R 400 000	01/07/2020	30/06/2021	Appointment of the contractor from the pool and start with the project	Target Achieved	Project completed	None	None	Q-1 appointment letter Q-2 Completion certificate	TECH

DEVELOPMENT OBJECTIVE: PROMOTE COMMUNITY WELL-BEING AND ENVIRONMENTAL WELFARE

70	To purchase refuse bins and bulk containers by 30 June 2021	Delays on issuing of appointment letters by supply chain	Refuse bins and Bulk Containers purchased by 30 June 2021	Purchasing and placement of refuse bins and bulk containers	Own funding	2 350 000,00	01/07/2020	30/06/2021	Specification developed and tender advertised	Target achieved	supply chain busy with the process	Delays in supply chain due to audit and festive seasons	Reminder was sent to Manager SCM to facilitate the process	Q1 Specification Q2 Advert Q3 Appointment letter and delivery note	COMM
71	Number of Environmental education and cleaning programmes conducted by 30 June 2021	12 Environmental education and cleaning programmes conducted	12 Environmental education and cleaning programmes conducted by 30 June 2021	Purchasing and placement of NO dumping signage	Own funding	R 100 000	01/07/2020	30/06/2021	06 Environmental education and cleaning programmes conducted	Target Achieved	06 Environmental education and cleaning programmes conducted	None	None	Q1-Q4: Attendance Registers, Pictures and Reports	COMM
72	Number of Arrive Alive awareness campaigns conducted by 30 June 2021	2 Arrive Alive Campaigns conducted	02 Arrive Alive awareness campaigns conducted by 30 June 2021	Environmental education and cleaning programme	No source	R150 000	01/07/2020	30/06/2021	01 Arrive Alive awareness campaigns conducted	Target Achieved	01 Arrive Alive awareness campaigns conducted	None	None	Q2 & Q4 Pictures, Reports and Attendance Registers	COMM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget FY20/21 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
73	To Purchase Firearms for Traffic Officials by 30 June 2021	New indicator	Firearms for Traffic Officials purchased by 30 June 2021	Arrive Alive awareness campaigns	Own Funding	R 1 000 000,00	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q3 Appointment of bid members to the committee, Advert, Specification & Appointment Letter of Service Letter Q4: Delivery note	COMM
74	To purchase horticulture equipment by 30 June 2021	New indicator	Horticulture equipment purchased by 30 June 2021	Purchase of other equipment	Own Funding	R 1 381 320	01/07/2020	30/06/2021	Specification developed and submit to SCM, tender Advertise and Evaluated	Target achieved	Horticulture materials on advert evaluation process	None	None	Q1: Specification Q2: Advert and Evaluation Report Q3: Invoice	COMM
75	To Purchase Disaster Relief Materials by 30 June 2021	New indicator	Disaster Relief Materials purchased by 30 June 2021	Purchasing of Disaster relief material	Own Funding	R 200 000,00	01/07/2020	30/06/2021	Specification developed and tender Advertise	Target achieved	Specification developed, tender Advertise and Disaster relief materials have been purchased	None	None	Q1 Specification Q2 Advert Q3 Appointment letter and Delivery note	COMM
76	Number of Transport Council Meeting Held by 30 June 2021	4 Transport Council Meeting Held	2 Transport Council Meeting Held by 30 June 2021	Transport council meetings	OWN FUNDING	R 40 000,00	01/07/2020	30/06/2021	1 Transport Council Meeting Held	Target achieved	1 Transport Council Meeting Held	None	None	Q1-4 Minutes and attendance register	COMM
77	To Purchase new Uniform for community services Officials by 30 June 2021	New indicator	New Uniform for community employees purchased by 30 June 2021	Purchasing of new Uniform for new employees	OWN FUNDING	R 600 000	01/07/2020	30/06/2021	Specification developed, tender advertised and service	Target achieved	The items is currently facilitated by corporate services	Delays in facilitation of uniform process	Corporate services to facilitate the process	Q1 Specification & copy of advert Q2 Appointment letter & Delivery note	COMM

No.	Key Performance Indicators / Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
78	To maintain Municipal Cemeteries at Mollamulele by 30 June 2021	New indicator	Municipal Cemeteries at Mollamulele maintained by 30 June 2021	Maintenance and repairs of Municipal Cemeteries	Own funding	R 1 000 000	01/07/2020	30/06/2021	100% Municipal cemeteries maintained provider appointed	Target achieved	100% Municipal cemeteries maintained	None	None	Q1-4 Weekly maintenance Register	COMM

7. LOCAL ECONOMIC DEVELOPMENT

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: INTEGRATED LOCAL ECONOMY															
79	To Support 20 Cooperatives at Four Municipal Nodal Points with equipment by 30 June 2021	Specificati on have been developed. Evaluation and adjudicati on have been done	20 Cooperatives at Four Municipal Nodal Points supported with equipment by 30 June 2021	Cooperative support	OWN FUNDING	R 2 000 000	01/07/2020	30/06/2021	Identify the cooperative to be supports and Conduct needs analysis of the cooperativ es	Target Achieved	Cooperatives to supported identified and list has been compiled and Needs analysis of the cooperatives conducted	None	None	Q1. List of cooperatives to be supported Q2. Needs assessment report Q3. Specification and appointment letter Q4. Delivery note	P&D/M
80	Number of LIBRA Campaign conducted at Hlangamani and Saselemani by 30 June 2021	New indicator	2 LIBRA Campaign conducted at Hlangamani and at Saselemani by 30 June 2021	LIBRA campaign	OWN FUNDING	R 1 000 000	01/07/2020	30/06/2021	1 LIBRA Campaign conducted	Target achieved	1 LIBRA Campaign conducted	None	None	Q2. Invitation and attendance register Q4 invitation and attendance register	P&D
81	To Coordinate and Host Collins Chabane Business EXPO by 30 June 2021	New indicator	Collins Chabane Business EXPO Coordinated and Hosted by 30 June 2021	Collins Chabane Business EXPO	OWN FUNDING	R 1 000 000	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q4. Invitations and attendance register	P&D
82	To Conduct Pre-Feasibility Study for establishment of Municipal Agricultural Entity by 30 June 2021	Draft Study Report developed	Pre-Feasibility Study for establishment of Municipal Agricultural Entity conducted by 30 June 2021	Pre-feasibility study to establish Municipal	OWN FUNDING	R 500 000	01/07/2020	30/06/2021	Appointm ent of the service provider	Target Achieved.	Appointment of the service provider not done	Decisions was taken not to continue	The Project to be removed during	Q1. Appointment letter	P&D

No.	Key Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
				Agricultural entity					and inception report		Inception report not developed	with the project as it is not feasible	SDBIP adjustment	Q2. Inception report Q3. Draft report Q4. Final report	

8. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY

No.	Key Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
DEVELOPMENT OBJECTIVE: SOUND FINANCIAL MANAGEMENT AND VIABILITY															
83	% Revenue collected by 30 June 2021	67%	100% Revenue collected by 30 June 2021	Revenue Management	Operation Income	OPEX	01/07/2020	30/06/2021	100% Quarterly Projected Revenue collected	Target Achieved	27% Year Projected Revenue collected R7 119 000 of Projected amount of R26 801 000 collected	Slow payment rate by citizens	Consultants continuing with debt collection efforts.	Q1-Q4 Financial Report	B&T/O M
84	% Capital budget spent by 30 June 2021	91%	100% Capital budget spent by 30 June 2021	Capital Budget	Operation Income	OPEX	01/07/2020	30/06/2021	100% Quarterly Projected Capital Budget Spent	Target not Achieved.	53% Year Projected Capital Budget Spent (R141 511 000 of R269 185 000 (Own Funded Projects and Grants Projects)	Backlog from Covid	Accelerating of bids and appointment of service providers. Monitoring by follow up at senior management meetings.	Q1-Q4 Financial Report	B&T/O M
85	% advertised tenders adjudicated within legislative timeframe by 30 June 2021	100%	100% advertised tenders adjudicated within legislative timeframe by 30 June 2021	SCM	Operation Income	OPEX	01/07/2020	30/06/2021	100% advertise of tenders adjudicated within legislative timeframe	Target Achieved.	Advertised tenders adjudicated within legislative timeframe at 100%	None	None	Q1-Q4 Tender Register Report	B&T/O M
86	To update the Asset Register by 30 June 2021	Assets register Updates	Asset Register updated by 30 June 2021	Asset Management	Operation Income	OPEX	01/07/2020	30/06/2021	Update mid-year asset acquisitions	Target Achieved.	Updating of the Asset register and monthly verification done	None	None	Q1-Q4 Updated Asset Register	B&T

No.	Key Performance Indicators/Masurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept
87	To develop one interim Financial Statement and Submit to Municipal Manager by 30 June 2021	New Indicator	One interim Financial Statement developed and Submitted to Municipal Manager by 30 June 2021	Quarterly Financial Statement	Operation Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q-3 Interim Financial Statement	B&T
88	To submit the Annual Financial Statement to AGSA, Treasuries and COGHSTA by 31 August 2020	2017/18 AFS Submitted	Annual Financial Statement submitted to AGSA, Treasuries and COGHSTA by 31 August 2020	AFS	Operation Income	OPEX	01/07/2020	30/06/2021	AFS submitted	Target Achieved.	AFS to be submitted by 31 October 2020.	Extension on submission of AFS issued by National Treasury due to delays caused by national lockdown	Engaged Treasury	Q1: AFS and Acknowledgements of Submission	B&T/O M
89	To adjust the budget and submit to Council for approval by 28 February 2021	2018/19 Budget was Adjusted in February 2020	Budget adjusted and approved by Council by 28 February 2021	Budget adjustment	Operation Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q3: Adjusted Budget Council Resolution	B&T/O M
90	To submit 21/22 draft budget to Council by 31 March 2021	2020/20 Draft Budget developed	20/21 Budget Submitted to Council by 31 March 2021	Budget development	Operation Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q3: Draft Budget Council Resolution	B&T/O M
91	To submit 20/21 Final budget by 31 May 2021	2020/20 Final Budget Submitted	20/21 Budget Submitted to Council by 31 May 2021	Budget development	Operation Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q4: Final Budget Council Resolution	B&T/O M
92	Number of section 52 report submitted to Council within 30 days	4 Section 52 Reports Submitted	4 section 52 report submitted to Council within 30 days after the end	Section 52	Operation Income	OPEX	01/07/2020	30/06/2021	2 section 52 report submitted to Council	Target Achieved.	2 section 52 report submitted to Council within	None	None	Q1-Q4 Section 52 Reports Submitted in &	B&T/O M

No.	Key Performance Indicators/Masurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
	after the end of the quarter by 30 June 2021	in 2018/19	of the quarter by 30 June 2021						within 30 days after the end of each quarter		30 days after the end of the quarter			Council Resolutions	
93	Number of section 71 report submitted to Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2021	12	12 section 71 report submitted & Mayor Provincial Treasury within 10 days after the end of the Month by 30 June 2021	Section 71	Operation Income	OPEX	01/07/2020	30/06/2021	6 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of each Month	Target Achieved.	6 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	None	None	Q1-Q4 Reports Acknowledgement of Receipts	B&T/O M
94	To complete section 72 report and submit to the Mayor and Treasuries by 31 January 2021	2018/19 Section 72 Report Submitted to Mayor and Treasuries	Section 72 compiled section 72 report and submit to the Mayor and Treasuries by 31 January 2021	Section 72	Operation Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Section 72 report Acknowledgement of Receipts	B&T/O M

9. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget R'000	Start Date	End date	Mid-year Targets	Status achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
DEVELOPMENT OBJECTIVE: IMPROVED GOVERNANCE AND ADMINISTRATION															
95	To develop Electronic document Management Strategy and Plan by 30 June 2021	New indicator	Electronic document Management Strategy and Plan developed by 30 June 2021	Development of Electronic document Management Strategy and Plan	OWN FUNDING	R 100 000	01/07/2020	30/06/2021	Specificatio n developed and Acquire approval	Target Achieved	Specificatio n developed and Approval acquired	None	None	Q-1 Specification Q-2 Approval letter Q-3 advert, Q4 appointment letter close up report/compl etion certificate	CORPS
96	To develop Data Line by 30 June 2021	New indicator	Data Line developed by 30 June 2021	Developme nt of Data Line	OWN FUNDING	R 150 000	01/07/2020	30/06/2021	Specificatio n developed and Acquire approval	Target Achieved	Specificatio n developed and Approval acquired	None	None	Q-1 Completion Certificate/SLA	CORPS
97	% ICT Maintenance and Support by 30 June 2021 (Number of requests by number of cases attended to)	New indicator	100 % ICT Maintained and Supported by 30 June 2021 (Number of requests by number of cases attended to)	ICT Maintenance and support	OWN FUNDING	R 2 200 000	01/07/2020	30/06/2021	100 % ICT Maintained and Supported	Target Achieved	ICT Maintained and Support request attend to at 100%	None	None	Q1-4 system generated report	CORPS
98	To appoint service provider for the implementation of cyber resilient solution by 30 June 2021	New indicator	Cyber resilient service provider appointed by 30 June 2021	Mimecost (Cyber resilient)	OWN FUNDING	R 600 000	01/07/2020	30/06/2021	Specificatio n developed and Acquire approval	Target Achieved	Specificatio n developed and Approval acquired	None	None	Completion Certificate and Progress Report	CORPS
99	% Maintenance and Repairs of Municipal Vehicles by 30 June 2021	New indicator	100% Municipal Vehicles Maintained and Repaired by 30 June 2021	Maintenance and repairs of Municipal Vehicles	Own funding	R 2 000 000	01/07/2020	30/06/2021	100% Municipal Vehicles Maintained and Repaired	Target Achieved	Municipal Vehicles Maintained at 100% (!)	None	None	Q1-Q4: Service Book & Report	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget R'000	Start Date	End date	Mid-Year Targets	Status achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
100	To Unify Buildings Switchboards by 30 June 2021	New indicator	Building Switchboards Unified by 30 June 2021	Unification of Buildings switchboard	Own funding	100 000.00	01/07/2020	30/06/2021	Writing of memorandum, submitting to supervisor for approval and Engagement with Telkom	Target Achieved.	Memorandum developed and submitted for approval and Telkom Engaged	None	None	Q-1 memo Q-2 Engagement letter Q-4 completion certificate	CORPS
101	To procure Cleaning Materials by 30 June 2021	New indicator	Cleaning Materials procured by 30 June 2021	Procurement of cleaning material	Own funding	R 2000 000	01/07/2020	30/06/2021	Collect needs from different department and consolidate a requisitioning and submit to supervisor for approval and submit to SCM and Receive Cleaning Materials and distribute through asset management process	Target Achieved	Cleaning Materials received and distributed through asset management process	None	None	Q1: List of needs, requisitions Q2-Q3 Acknowledge of receipts by departments and Units Q4: List of needs, requisitions	CORPS
102	To Procure Office Furniture by 30 June 2021	New indicator	Office Furniture Procured by 30 June 2021	Procurement of office furniture	Own funding	R 1000 000	01/07/2020	30/06/2021	Approval of specification, tender advertisement, evaluation and adjudication completed and Appointment of service provider,	Target achieved	Tender advertised and closed in December 2020	Delay in SCM processes	To Fastrack SCM process	Q-1 Approved Specification, Tender Advert and Evaluation Report Q-2 Appointment Letter and Progress Report and delivery note	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 19/20 R'000	Start Date	End date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
103	To develop enterprise architectures by 30 June 2021	New indicator	Enterprise architectures developed by 30 June 2021	Development of enterprise architecture	Own funding	R 300 000	01/07/2020	30/06/2021	Installation of furniture and hand over completed	Target not Achieved	Approval Acquired and advertisement not done	Late approval and appointment of bid specificatio n committee	specificatio n committee to sit in January	Completion Certificate and Progress Report	CORPS
104	To Purchase IT equipment/licencing by 30 June 2021	IT equipment/licencing purchased	IT equipment/licencing by purchased 30 June 2021	Purchasing of IT equipment /licencing	Own funding	R 1 500 000	01/07/2020	30/06/2021	Receive a request from the end user department for IT equipment/licencing. Prepare Specificatio ns and engage the Service Providers. Purchase.	Target achieved	IT equipment/licencing purchased	None	None	Q1-4 Note	CORPS
105	To install Inter-Site Connectivity at DCO, Information Centre, Hall, Yuvani, Hlanganani Saselemani by 30 June 2021	New indicator	Inter-Site Connectivity installed at DCO, Information Centre, Hall, Yuvani, Hlanganani Saselemani by 30 June 2021	Installation of inter-site connectivity (informatio n center and community Hall, Yuvani, Hlanganani and Saselemani	Own funding	R 4 000 000	01/07/2020	30/06/2021	Specificatio n developed and Acquire approval, Advertisement and appointment of the preferred service provider and start work	Target achieved	Advertisemen t appointment of the preferred provider and start work not done	Late approval and appointment of bid specificatio n committee	specificatio n committee to sit in January	Completion Certificate and Progress Report	CORPS

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget R'000	Start Date	End date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept.
106	To implement electronic document management solution linked to the strong room by 30 June 2021	New indicator	Electronic document management solution and strong room implemented by 30 June 2021	Implementation of electronic document management solution at strong room	Own funding	R 1000 000	01/07/2020	30/06/2021	Acquire approval for the implementation and advertisement appointment of the preferred service provider and start work	Target Achieved	Advertisement appointment of preferred service provider and start work not done	Late approval and appointment of bid specific committee	specific committee to sit in January	Completion Certificate and Progress Report	CORPS
107	Number of communicators forum held by 30 June 2021	4 Communicator forums held	2 Communicator forums held by 30 June 2021	Communicators forum	Operational Income	OPEX	01/07/2020	30/06/2021	2 Communicator forums held	Target Achieved	1 Communicator forum held	Covid-19 Restrictions	To wait for the regulation to be eased	Q1-Q4 Minutes and attendance register	CORPS
108	Number of ordinary and Special Council meetings held by 30 June 2021	4 Ordinary Council Meeting and 10 Special Council Meetings held	4 ordinary Council held and 8 Special Council meetings by 30 June 2021	Council Services	Operational Income	OPEX	01/07/2020	30/06/2021	2 ordinary Council held and 4 Special Council meetings	Target Achieved	3 ordinary Council held and 6 Special Council meetings held	None	None	Q1-Q4 Council Minutes and attendance register	CORPS
109	Number of ordinary EXCO meetings held by 30 June 2021	18 EXCO meetings held	12 ordinary EXCO meetings held by 30 June 2021	Council Services	Operational Income	OPEX	01/07/2020	30/06/2021	6 ordinary EXCO meetings held	Target Achieved	9 ordinary EXCO meetings held	None	None	Q1-Q4 EXCO Minutes and attendance register	CORPS
110	Number of audit and performance committee meetings held by 30 June 2021	4 Audit and performance committee meeting held.	4 audit and performance committee meetings held by 30 June 2021	Auditing	Operational Income	OPEX	01/07/2020	30/06/2021	2 audit and performance committee meetings held	Target Achieved	5 audit and performance committee meetings held	None	None	Q1-Q4 Audit Committee Minutes and attendance register	OM
111	Number of risk register developed and reviewed by 30 June 2021 (Strategic,	3 risk register developed	4 risk register developed and reviewed by 30 June 2021 (Strategic,	Risk register	Operational Income	OPEX	01/07/2020	30/06/2021	3 risk registers reviewed	Target Achieved	3 risk registers reviewed	None	None	Risk Registers	OM

No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget (K 000)	Start Date	End date	Mid-year Targets	Status achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
112	Operational, Fraud and mSCOA)	and mSCOA) and 1 reviewed (Strategic)	Operational, Fraud and mSCOA)	Risk management report	Operational Income	OPEX	01/07/2020	30/06/2021	2 risk management reports developed and submitted to Risk management and Audit Committee BY 30 June 2021	Target Achieved.	2 risk management report developed and submitted to Risk management and Audit Committee	None	None	Risk Management Report, Minutes of Risk Management and Audit Committee meetings	OM
113	Number of risk management reports developed. Risk management and Audit Committee by 30 June 2021	4 risk management reports developed and submitted to Risk management and Audit Committee	4 risk management committee meetings held by 30 June 2021	Risk management committee meetings	Operational Income	OPEX	01/07/2020	30/06/2021	2 risk management committee meetings held	Target Achieved	2 Risk management committee meeting held	None	None	Q1-Q4: Minutes of meetings and attendance register	OM
114	Number of bursary beneficiaries awarded with mayoral bursary by 30 June 2021	10 bursary beneficiaries awarded	10 bursary beneficiaries awarded with mayoral bursary by 30 June 2021	Mayoral bursary	Operational Income	OPEX	01/07/2020	30/06/2021	Appointment of Bursary Committee and Selection of beneficiary	Target Achieved	Bursary Committee appointed and Selection of beneficiary done	None	None	Q1 - Appointment letter Q2- Report Q3: Confirmation letter	OM
115	Annual Internal Audit Plan Developed and Submitted to Audit Committee for approval by 30 June 2021	Annual Internal Audit Plan Developed and approved by Audit Committee	Annual Internal Audit Plan Developed and Approved by Audit Committee by 30 June 2021	Internal audit plan	Operational Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q4-Internal Audit Plan	OM

No.	Key Performance Indicators/Mesurables Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget R000	Start Date	End date	Mid-year Targets	Status achievement	Progress to date	Challenges	Intervention	Portfolio of Evidence	Dept
116	Three Year Rolling Internal Audit Plan Developed and Submitted to Audit Committee for approval by 30 June 2021	Three Year Rolling Internal Audit Plan Developed and approved by Audit Committee	Three Year Rolling Internal Audit Plan Developed and approved by Audit Committee by 30 June 2021	Three year rolling internal audit plan	Operational Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q4-Three year rolling internal Audit Plan	OM
117	Internal Charter Developed and Submitted to Audit Committee for approval by 30 June 2021	Internal Audit Charter developed and approved by Audit Committee	Internal Charter developed and approved by Audit Committee by 30 June 2021	Internal audit reports	Operational Income	OPEX	01/07/2020	30/06/2021	2 internal audit reports submitted to Audit Committee	Target Achieved	2 internal audit reports submitted to Audit Committee	None	None	Q4-Approved Internal Audit Charter	OM
118	Internal Audit Charter Developed and Submitted to Audit Committee for approval by 30 June 2020	Internal Audit Charter developed and approved by Audit Committee	Internal Audit Charter developed and approved by Audit Committee by 30 June 2021	Internal audit charter	Operational Income	OPEX	01/07/2020	30/06/2021	N/A	N/A	N/A	N/A	N/A	Q4-Approved Internal Audit Charter	OM

DEVELOPMENT OBJECTIVE EFFECTIVE COMMUNITY PARTICIPATION

119	Number of Mayoral Imbizo's held by 30 June 2021	4 Mayoral imbizo held	4 Mayoral Imbizo's Held by 30 June 2021	Mayoral Imbizo	Own Funding	OPEX	01/07/2020	30/06/2021	2 Mayoral Imbizo's Held	Target Achieved.	2 Mayoral Imbizo's Held The Mayoral Imbizo was held through Community Radio	None	None	Q1-Q4 Invite and attendance register	CORPS
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No.	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget: 19/20 R'000	Start Date	End Date	Mid-year Targets	Status of achievement	Progress to date	Challenges	Intervention	Portfolio Evidence	Dept.
											Station and Facebook life streaming				

CONCLUSION

A total of out 75 of 102 Mid-year reported Indicators were achieved which results to 74% of Mid-year indicators being achieved.

CHAPTER 5: MUNICIPAL MANAGER'S QUALITY CERTIFICATION

Shilenge RR the Acting Municipal Manager of Collins Chabane Local Municipality, hereby certify that:

The Section 72 report ending 31 December 2020 on implementation of the IDP/Budget and state of the affairs of the Municipality for the year 2020/21 is in accordance with the Municipal Finance Management Act and Regulations made under the Act.

Print Name: SHILENGE RICHARD

Acting Municipal Manager of Collins Chabane Local Municipality (UM345)

Signature: [Handwritten Signature]

Date: 25/12/2021

APPROVED BY

SHILENGE RR

ACTING MUNICIPAL MANAGER

[Handwritten Signature]